#### **RESOLUTION NO. 2023-135**

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF ELK GROVE
ADOPTING THE FISCAL YEAR 2023-24 BUDGET AND THE FISCAL YEAR 2023-24
THROUGH FISCAL YEAR 2027-28 CAPITAL IMPROVEMENT PROGRAM,
SETTING THE ANNUAL APPROPRIATIONS LIMIT, ADOPTING THE
FISCAL YEAR 2023-24 INVESTMENT POLICY, AND ADOPTING THE CITY-WIDE
SALARY SCHEDULE

**WHEREAS**, the City Manager has submitted the Fiscal Year 2023-24 Budget to the City Council for consideration and comment; and

**WHEREAS**, the Fiscal Year 2023-24 Budget was prepared in accordance with the City Council's goals, Departmental Work Plans, budget assumptions, and policies; and

**WHEREAS**, the Fiscal Year 2023-24 Budget is balanced and does not require additional taxes or withdrawals from reserves for appropriations; and

**WHEREAS**, Article XIIIB of the California State Constitution and Government Code Section 7910 requires a city to establish its appropriations limit for each fiscal year; and

**WHEREAS**, as required by state law, on April 20, 2023, the Planning Commission adopted a resolution finding the Fiscal Year 2023-24 through 2027-28 Capital Improvement Program to be consistent with the General Plan; and

**WHEREAS**, a duly noticed public hearing was held on June 14, 2023, to consider information presented by staff and to receive public comment regarding adoption of the proposed Fiscal Year 2023-24 Budget and Fiscal Year 2023-24 through 2027-28 Capital Improvement Program.

**NOW, THEREFORE, BE IT RESOLVED** that the City Council of the City of Elk Grove hereby:

- A. Adopts the FY 2023-24 Budget and the FY 2023-24 through 2027-28 Capital Improvement Program as defined in Section 2.1 of this resolution, and sets the Appropriations Limit as described in Section 6.1 of this resolution and presented on June 14, 2023.
- B. Authorizes the City Manager to exercise the authority and undertake the responsibilities set forth in Sections 1 through 9 of this resolution to implement the Approved Budget.
- C. Adopts the FY 2023-24 Investment Policy attached hereto as Exhibit A and incorporated by this reference.
- D. Adopts the City-Wide Salary Schedule attached hereto as Exhibit B and incorporated by this reference.

## **SECTION 1. SCOPE**

1.1 This resolution defines the authority and responsibilities of the City Manager in implementing the Approved Budget of the City of Elk Grove.

#### **SECTION 2. DEFINITIONS**

- 2.1 "Approved Budget" or "Adopted Budget" refers to and encompasses all appropriations and budgeted revenues contained in the following documents: the FY 2023-24 Adopted Budget and FY 2023-24 through 2027-28 Adopted Capital Improvement Program as published and presented to and approved by the City Council. The terms Approved Budget and Adopted Budget are used interchangeably within this resolution.
- 2.2 The "Amended Budget" is subsequent to the Adopted or Approved Budget and encompasses any adjustments to appropriations or budgeted revenues that occur after adoption of this resolution.
- 2.3 "City Manager" means the City Manager or, if so designated, the Finance Director or the Budget Manager.

## **SECTION 3. AUTHORIZED APPROPRIATIONS**

- 3.1 The City Manager is authorized to make any appropriation and resource adjustments to the Adopted Budget based on direction given by the City Council during the Council agenda item that results in the City Council action to approve and adopt the Budget.
- 3.2 The City Manager is authorized to establish the appropriations limits and staffing as indicated in the Adopted or Amended Budget.
- 3.3 Adjustments to appropriations or budgeted revenues that result in an increase or decrease to the City's total expenditure budget or total revenue budget are considered an Amendment and must be approved by City Council unless such authority is granted to the City Manager within this resolution.
- 3.4 Expenditures shall not exceed the Adopted or Amended Budget for any fund.
- 3.5 The City Manager is authorized to approve operating appropriation and revenue transfers within the same fund; transfers between funds (except "like funds," see Section 3.6) must be approved by City Council.
- 3.6 The City Manager is authorized to approve operating appropriation and revenue transfers between like funds. "Like Funds" are essentially a group of funds with mutual financial association that serve a common purpose and are defined specifically below.
  - a. Like funds within the General Fund are 101, 105, 106, 108.
  - b. Like funds within the Recycling and Waste Enterprise are 501, 502 and 506.
  - c. Like funds within the Capital Improvement Federal Grants program are 301 and 351.
  - d. Like funds within the Capital Improvement State Grants program are 302 and 352.
- 3.7 Appropriations within the City's Asset Seizure funds can be amended based on available funds during the Fiscal Year if authorized by the City Manager.

- 3.8 Capital Outlay appropriation transfers within the same Capital Improvement Program Project, Minor Public Works Project, or Study (capital improvement projects with a value of less than \$250,000 and capital project-related studies) within the same fund must be authorized by the City Manager.
- 3.9 Capital Outlay appropriation transfers from a Capital Improvement Program Project to another Capital Improvement Program Project must be approved by City Council unless such authority is granted to the City Manager within this resolution or in other prior Council resolutions.
- 3.10 Capital Outlay appropriation transfers from a Capital Improvement Program Project to another Capital Improvement Program Project within the Pavement Rehabilitation program (WPR), where both projects are within the same fund, must be approved by the City Manager.
- 3.11 Capital Outlay appropriation transfers from a Minor Public Works Project or Study (capital improvement projects with a value of less than \$250,000 and capital project-related studies) to a Capital Improvement Program Project where both projects are within the same fund must be approved by the City Manager.
- 3.12 The City Manager is authorized during the fiscal year to amend the budget of a Capital Improvement Program Project that has been completed to reduce the remaining budget in that completed project to zero.
- 3.13 The City Manager is authorized during the fiscal year to amend the budget of a Minor Public Works Project or Study (capital improvement projects with a value of less than \$250,000 and capital project-related studies) that has been completed to reduce the remaining budget in that completed project or study to zero.
- 3.14 If inconsistencies in the Adopted Budget document result in incorrect adopted budget amounts being implemented, the City Manager is authorized to amend those Adopted Budget amounts to correct such inconsistencies based on staff's conclusion and determination of the correct budgeted amount(s).
- 3.15 The City Manager is authorized during the fiscal year to amend interfund loan principal and interest transfer-out expenditure budgets and corresponding transfer-in revenue budgets in Funds 261, 265, 315, 324, 330, 331, 332, 344 associated with the interfund loans authorized on February 13, 2019, Agenda Item No. 10.1 based on actual revenue activity in those funds. The ability to repay and accelerate interfund loan payments is contingent upon available funds to make debt service payments.
- 3.16 The City Manager is authorized during the fiscal year to amend the transfer-out expenditure budget in the Laguna Ridge Parks Fee Fund (Fund 360) and corresponding transfer-in revenue budgets in the General Fund, Poppy Ridge Community Facilities District Fund (Fund 343), and Laguna Ridge Community Facilities District Fund (Fund 344) to reimburse funds 343 and 344 for any year that these funds contributed toward debt service payments in the Debt Service Elk Grove Finance Authority District56 Nature Area and Old Town Plaza Fund (Fund 407). Amending the budget for such reimbursements is contingent upon available funds in Fund 360 to pay those reimbursements.
- 3.17 The City Manager is authorized to amend budgeted revenues and expenditures in the Police Extra-Duty Fund (Fund 213) during the fiscal year based on actual revenue and expenditure activity and available funding.

- 3.18 The City Manager is authorized to jointly amend the transfer-out expenditure budget in the General Fund and the transfer-in revenue budget in the Police Extra-Duty Fund (Fund 213) during the fiscal year to subsidize any deficit in Fund 213 as a result of actual extra-duty costs being greater than the actual extra-duty rate revenues being received over-time.
- 3.19 In accordance with section 2.0.5 of the Fund Balance Reserve Policy, the City Manager is authorized to amend the current fiscal year's General Fund transfer-out expenditures budget and the transfer-in revenue budgets in the Capital Reserve Fund (Fund 106) and Economic Development Fund (Fund 105) by an increase in the amount of reserves needed to be transferred as directed by the policy.
- 3.20 The City Manager is authorized to amend the Animal Services Donations Fund (Fund 735) budget during the fiscal year to gratify specific spending expectations associated with designated donations deposited into the fund.
- 3.21 The City Manager is authorized to amend the revenue and expenditure budgets within the Planning Division and Development Engineering Division of the Development Services Fund during the fiscal year to align with actual planning and development activity. Revenues and expenditures in these divisions are based on billable hours of work performed on private infrastructure development projects that can vary significantly annually. The timing of and progress toward completion of planning and development engineering activities for private infrastructure development projects are highly unpredictable and difficult to project.
- 3.22 The City Manager is authorized to amend the interest investment earning revenue budget in the Disaster Relief Fund (Fund 240) during the fiscal year to reflect actual revenue activity and is also authorized to increase the expenditure budget, in alignment with interest investment earning revenue activity, with the intent of spending the investment revenue.
- 3.23 The City Manager is authorized to amend the revenue and/or expenditure budget during the fiscal year in the General Fund and the Strategic Planning Grants Fund (Fund 247) as necessary to migrate activity from the General Fund to Fund 247 and reconcile grant budgets among various awards.
- 3.24 The City Manager is authorized to amend the expenditure budget within the Community Service Grants division of the General Fund, specifically associated with the Arts Commission, once during the fiscal year by an increase equal to the total revenues recorded in the prior fiscal year as a result of, and associated with, Arts Commission activities.
- 3.25 The City Manager is authorized to amend the Risk Management Fund (Fund 601) expenditure budget during the fiscal year to accommodate unexpected settlements, judgments, fines, and penalty payments.
- 3.26 The City Manager is authorized to amend revenue and expenditure budgets during the fiscal year in Funds purposed for grant activities associated with grant funding that is awarded to the City on a cyclical basis (e.g., annually, bi-annually, etc.) to align with actual award activity in those funds.

- 3.27 The City Manager is authorized to jointly amend the revenue and expenditure budget during the fiscal year in a Fund purposed for grant activity by an increase to return previously awarded grant funds back to a granting agency, per the request or direction of that granting agency.
- 3.28 The City Manager is authorized to amend the American Rescue Plan Act (ARPA) revenue and expenditure budgets during the fiscal year as necessary to plan for all activity associated with ARPA funding until all ARPA revenues and expenditures are fully recorded.
- 3.29 The City Manager is authorized to amend the expenditure budget in the Measure E Fund (Fund 109) during the fiscal year as necessary to fulfill the City's obligation to pay the Cosumnes Community Services District the agreed upon portion of Measure E Tax revenues the City receives on a monthly basis.

#### **SECTION 4. STAFFING AND COMPENSATION INCREASES**

4.1 Any augmentation to Position Control or the City-Wide Salary Schedule beyond what is authorized and/or accounted for in the Adopted or Amended Budget must be approved by the City Council.

#### SECTION 5. UNSPENT APPROPRIATIONS AND ENCUMBRANCES

- 5.1 All appropriations in the FY 2022-23 Budget which remain unencumbered or unexpended on June 30, 2023, shall revert to the fund balance of the respective funds upon the closing of the fiscal year, except for those outlined in section 5.3 of this resolution.
- 5.2 All outstanding purchase order commitments on June 30, 2023, and associated appropriations, are hereby continued for FY 2022-23 until the fiscal year-end close occurs.
- 5.3 Unencumbered or unexpended appropriations:
  - a) Unencumbered or unexpended Capital Outlay appropriations within the Capital Improvement Program, Minor Public Works Projects and Studies in FY 2022-23 are eligible to be re-authorized in FY 2023-24 by project and by fund in addition to the adopted Capital Outlay appropriations in the FY 2023-24 Budget.
  - b) Unencumbered or unexpended appropriations for Facilities project expenditures in Funds 106 and 602 (Building and non-Building improvements) are eligible to be re-authorized in FY 2023-24 by project and by fund.
  - c) Unencumbered or unexpended appropriations in the City's Asset Seizure funds are eligible to be re-appropriated in FY 2023-24.
  - d) Any FY 2022-23 encumbered purchase orders included in the calculation of FY 2022-23 year-end projected expenditures in which the City Manager determines that the authorized equipment, goods and services are needed for continued and efficient City operations are authorized to be re-appropriated and 'rolled over' to FY 2023-24.
  - e) Unencumbered or unexpended appropriations in Fund 242 State Homeless Appropriation are eligible to be re-appropriated in future Fiscal Years.

- f) Unencumbered or unexpended appropriations in Fund 285 Neighborhood Stabilization are eligible to be re-appropriated in future Fiscal Years.
- g) Unencumbered or unexpended appropriations from the Civic Summer grant, awarded by the Institute for Local Government, are eligible to be re-appropriated in FY 2023-24.
- h) Reaffirms the authorization received in Grant authorization resolutions that unencumbered or unexpended appropriations, and unrecognized budgeted revenues, from non-capital project Grants, are approved for re-budgeting in subsequent fiscal years if any Grant funds were not expended or earned in a prior fiscal year.
- i) Unencumbered or unexpended appropriations within the Community Service Grants division of the General Fund specifically associated with the Arts Commission are eligible to be re-appropriated in FY 2023-24.
- j) Unencumbered or unexpended appropriations, and unrecognized budgeted revenues, within the Strategic Planning and Innovation Division of the General Fund, Strategic Planning Grants Fund, the Development Services Fund, and the Gas Tax Fund that are associated with the following list of Special Projects are eligible to be re-budgeted in FY 2023-24.

Project Number	Project Title	Account Lines
SP0002	Climate Action Plan (CAP) Implementation	1011240-5202101
SP0003	Old Town SPA Update	2953150-5202101
SP0004	Civic Center North Master Plan (Elevate)	1011240-5091407, 1011240-5202101
SP0005	Kammerer Urban Design Study (UDS)	1011240-5202101, 2953150-5202101
SP0006	Rural Area Market Analysis	2953150-5202101
SP0007	Smart City	1011240-5202101
SP0009	Zoo Relocation	1011240-5071207, 1011240-5152006, 1011240-5202101, 1011240-5272710, 1051210-5202101, 1051220-5202101
SP0010	Southeast Industrial Area Infrastructure Master Planning	2953150-5202101
SP0012	Kammerer Corridor Infrastructure Planning	2953150-5202101
SP0013	2024 Climate Action Plan Update	2953150-5202101
SP0014	Trails Wayfinding	2211240-5202101
SPG001	Bloomberg	1011241-5XXXXXX
SPG007	General Plan Update 2020	2471241-3440200, 2471241-5202101,

		2953150-5202101
SPG009	2022 OTS Safety Grant	2471241-3440200, 2471241-5202101
SPG010	Broadband/Tides Grant	2471241-3440200, 2471241-5202101

#### **SECTION 6. APPROPRIATION LIMITS**

- 6.1 The appropriations limitation established for the General Fund for FY 2023-24 shall be \$139,571,536 and the adopted FY 2023-24 General Fund Budget has not exceeded the appropriations limit.
- The City of Elk Grove selected the growth in per capita income calculation method to determine the cost-of-living factor for the 2023-24 fiscal year. Per the California Department of Finance, the growth in Per Capita Personal Income for FY 2023-24 is 4.44%; hence the cost- of-living factor is 1.0444. The Annual Percent Change in Population for Elk Grove per the California Department of Finance is .02%, which is greater than for the County of Sacramento at -.23%; hence the population factor chosen is 1.0002. Thus, the combined adjustment factor for the appropriations limit is calculated by multiplying the cost-of-living factor (1.0444) by the population factor (1.0002), equaling 1.0446.
- 6.3 The actual General Fund appropriation for FY 2022-23 has not exceeded the appropriations limitation adopted for FY 2022-23.

## SECTION 7. MID-YEAR PERFORMANCE AND FINANCIAL REPORT

7.1 The City Council shall be provided a Mid-Year Financial Report including a revised estimate of the financial condition of operating funds, prior year actual fund balances, revised estimated revenues and expenditures, projected ending fund balances or deficits, and recommendations for eliminating any projected fund deficits if applicable.

### **SECTION 8. MISCELLANEOUS CONTROLS / CONSIDERATIONS**

- 8.1 The City Manager is authorized to amend budgets and journal activity between the Roadway Fee Fund (Fund 328) and the Community Facilities District 2002-1 East Franklin Fund (Fund 341) associated with Capital Improvement Program projects related to improvements on and around Kammerer Road to take advantage of prioritized funding from more restricted funding sources over less restricted funding sources.
- 8.2 The City Manager is authorized to amend budgets for the repayment of funds from the Southeast Policy Area (SEPA) Drainage Impact Fees (Fund 334 and Funds 371 through 379), New Growth Area infrastructure, SEPA Planning/formation fee, and the Roadway Fee to the various funds that have funded monies including the General Fund and Laguna Ridge Community Facilities District. The repayment will likely happen over an extended period.
- 8.3 The City Manager is authorized to amend the transfer-out expenditure budget in

the Animal Shelter Capital Improvement Fund (Fund 346) by an increase equal to the amount of the available fund balance in the fund, and to jointly amend the transfer-in revenue budget in the Debt Service Elk Grove Finance Authority – Animal Shelter and Parkland Fund (Fund 406) by an increase in the same amount. Granting the authorization for the above budget amendment is contingent upon Council approval of the Notice of Completion of, and upon the completion and recording of all activity associated with, the Elk Grove Animal Shelter capital improvement project (WFC012).

- 8.4 The City Manager is authorized to prepay the City's annual CalPERS Unfunded Accrued Liability payments in a lump sum consistent with the FY 2023-24 budget.
- 8.5 The indirect cost rates, as detailed in the City of Elk Grove General Cost Allocation Plan, Internal Service Allocation Plan, and Capital Improvement Program Cost Allocation Plan, shall be charged to departments and capital projects as project funding and regulations permit.

#### SECTION 9. REQUESTED CHANGES TO FY 2022-23 BUDGET AUTHORITY

- 9.1 The City Manager is authorized to jointly amend the FY 2022-23 transfer-out expenditure budget in the General Fund and corresponding transfer-in revenue budget in the Strategic Planning Grants Fund (Fund 247) by an increase equal to the amount of grant revenue associated with the Resiliency Plan project (SPG003) that was recorded in error in the General Fund.
- 9.2 The City Manager is authorized to amend the FY 2022-23 revenue and expenditure budgets for account associations (line items) containing "contra" object codes by decreasing the budgeted amounts to zero. Contra account associations are used as an internal accounting tool to balance loan principal payment payables and receivables in journal vouchers that process interfund loan payments and repayments. The activity in these account associations does not reflect any actual revenues being received by the City or any actual goods or services being provided to residents.
- 9.3 The City Manager is authorized to jointly amend the FY 2022-23 transfer-out expenditure budget in the Risk Management Fund (Fund 601) and transfer-in revenue budgets in a variety of funds associated with the reversal (reimbursement) of Internal Service Fund charge amounts to those funds that were excessively charged overtime. The historical overcharging has resulted in an excess fund balance in Fund 601.
- 9.4 The City Manager is authorized to jointly amend the FY 2022-23 revenue and expenditure budget in the Federal Police Grants Fund (Fund 216) associated with the 8400 City Hall Improvements Project (WFC039) by an increase in the amount of \$520,000.
- 9.5 The City Manager is authorized to amend the FY 2022-23 expenditure budget in the City Hall Campus Improvements Fund (Fund 408) by an increase of \$2,000 to pay for consulting and administration costs associated with the bond issued to finance the construction of various improvements to City facilities.
- 9.6 The City Manager is authorized to amend the FY 2022-23 revenue and expenditure

budget in the Measure E Fund (Fund 109) to align with actual revenue activity and to satisfy any obligations or commitments made by the City to the Cosumnes Community Services District.

This resolution will take effect immediately.

PASSED AND ADOPTED by the City Council of the City of Elk Grove this  $14^{\text{th}}$  day of June 2023

BOBBIE SINGH-ALLEN, MAYOR of the CITY OF ELK GROVE

ATTEST:

APPROVED AS TO FORM:

JASON LINDGREN, CITY CLERK

JÓNATHAN P. HOBBS, CITY ATTORNEY

## **CITY OF ELK GROVE**



## **INVESTMENT POLICY**

**Fiscal Year 2023-2024** 

# CITY OF ELK GROVE INVESTMENT POLICY

#### I. PURPOSE

This statement is intended to provide guidelines for the prudent investment of the City's surplus money in its treasury (hereinafter "Investment Cash") and to outline policies for maximizing the efficiency of the City's Investment Cash management system. The ultimate goal is to enhance the City's economic status while protecting its pooled Investment Cash.

## II. POLICY

It is the policy of the City of Elk Grove to invest public funds in a manner that will provide a sound investment return with maximum security while meeting the City's daily cash flow demands and conforming to all state and local statutes governing the investment of public funds. The City of Elk Grove's investment policy has three objectives: (1) protect principal, (2) provide for liquidity needs, and (3) obtain the most reasonable rate of return possible within the first two objectives. The City operates its investment activities under the "prudent investor" standard (see discussion below). This affords a broad spectrum of investment opportunities so long as the investment is deemed prudent and permissible under current state and local law.

## III. SCOPE

This investment policy applies to all liquid financial assets of the City of Elk Grove and investment activities under the direct authority of the City, as outlined in the State Government Code, Sections 53600 et seq., with the following exceptions:

- Proceeds of debt issuance shall be invested following the City's general investment philosophy
  as outlined in this policy; however, such proceeds are to be invested according to the permitted
  investment provisions of their specific bond indentures.
- The City's OPEB funds shall be invested per its separate investment policy.

## IV. PRUDENT INVESTOR STANDARD

The City Council and all persons authorized to make investment decisions on behalf of the City are trustees and, therefore, fiduciaries subject to the prudent investor standard. When investing, reinvesting, purchasing, acquiring, exchanging, selling, or managing public funds, a trustee shall act with care, prudence, and diligence under the circumstances then prevailing, including but not limited to the general economic conditions and the anticipated needs of the City, that a prudent person acting in a like capacity and familiarity with those matters would use in the conduct of funds of a like character and with like aims, to safeguard the principal and maintain the liquidity needs of the City. Within the limitations of this section and considering individual investments as part of an overall strategy, investments may be acquired as authorized by law.

The City recognizes that market prices of securities will vary depending on economic and interest rate conditions at any point in time. It is further recognized that in a well-diversified investment portfolio, occasional sales and measured gains or losses may be inevitable and must be considered within the context of the overall investment program objectives and the resultant long-term rate of return.

The City Treasurer and other individuals assigned to manage the investment portfolio, acting within the intent and scope of the investment policy and other written procedures and exercising due diligence, shall be relieved of personal responsibility and liability for an individual security's credit risk or market price changes, provided deviations from expectations are reported promptly, and appropriate action is taken to control adverse developments.

#### V. OBJECTIVES

The City's cash management system is designed to monitor and forecast expenditures and revenues accurately, thus enabling the City to invest Investment Cash to the fullest extent possible. The City strives to obtain the most reasonable return possible as long as investments meet the criteria for safety and liquidity.

## **Safety**

The safety of principal is the foremost objective of the investment program. Accordingly, City investments shall be undertaken in a manner that seeks to ensure the preservation of principal in the overall portfolio. To attain this objective, diversification is required so that potential losses on individual securities do not exceed the income generated from the remainder of the portfolio.

#### **Liquidity**

The City's investment portfolio shall remain sufficiently liquid to enable the City to meet all operating requirements which might be reasonably anticipated. This goal shall be achieved by maintaining a prudent portion of the City's portfolio in liquid, short-term instruments which can readily be converted to cash if necessary.

## **Return on Investment**

The City's investment portfolio shall be designed to attain a market rate of return throughout budgetary and economic cycles, commensurate with the City's investment risk constraints and the cash flow characteristics of the portfolio. Accordingly, the City will attempt to obtain the most reasonable return possible when selecting an investment, provided the criteria for safety and liquidity are met.

#### VI. DELEGATION OF AUTHORITY

Authority to manage the City's investment program is derived from California Government Code, Sections 41006 and 53600 et seq.

The City Council is responsible for managing the City's funds, including administering this investment policy. Per California Government Code Section 53607, the Elk Grove City Council has authorized the City Treasurer to invest on behalf of the City, to manage the City's investment program consistent with this investment policy, and to maintain a system of internal controls to regulate the activities of subordinate officials. Such procedures will include explicit delegation of authority to persons responsible for investment transactions. No person may engage in an investment transaction except as provided under the terms of this policy and the procedures established by the Treasurer.

The City may engage the services of one or more external investment advisers registered under the Investment Advisers Act of 1940 to assist in managing the City's investment portfolio in a manner consistent with the City's objectives. External investment advisers may be granted discretion to purchase and sell investment securities following this investment policy.

#### VII. PUBLIC TRUST

All participants in the investment process shall act as custodians of the public trust. Investment officials shall recognize that the investment portfolio is subject to public review and evaluation. The overall program shall be designed and managed with a degree of professionalism that is worthy of the public trust. In a diversified portfolio, occasional measured losses are inevitable and must be considered within the context of the overall portfolio's investment return, provided that adequate diversification has been implemented.

### **VIII. ETHICS AND CONFLICTS OF INTEREST**

Officers and employees involved in the investment process shall refrain from personal business activity that conflicts with the proper execution of the investment program or impairs their ability to make impartial investment decisions. Officers and employees shall disclose to the City Treasurer any material interests in financial institutions with which they conduct business. They shall further disclose any significant personal financial/investment positions that could be related to the investment portfolio's performance. Officers and employees shall also refrain from undertaking any personal investment transactions with the same individual with whom business is conducted on behalf of the City. Additionally, the City Treasurer (Finance Director) and other key finance personnel must annually file applicable financial disclosures as required by the Fair Political Practices Commission (FPPC).

## IX. QUALIFIED FINANCIAL INSTITUTIONS, DEPOSITORIES, AND BROKER/DEALERS

To the extent practicable, the City Treasurer shall endeavor to complete investment transactions using a competitive bid process whenever possible. The City Treasurer will determine which financial institutions are authorized to provide investment services to the City. The City shall transact business only with qualified banks, savings and loans, and broker/dealers. The City Treasurer shall maintain procedures for establishing a list of authorized broker/dealers and financial institutions approved for investment purposes that are selected through a process of due diligence as determined by the City Treasurer. Due inquiry shall assess whether such authorized broker/dealers, and the individuals covering the City are reputable and trustworthy, knowledgeable and experienced in Public Agency investing, and able to meet all their financial obligations. These institutions may include "primary" dealers or regional dealers that qualify under Securities and Exchange Commission (SEC) Rule 15c3-1 (uniform net capital rule).

Per Section 53601.5, institutions eligible to transact investment business with the City include:

- Institutions licensed by the state as a broker-dealer.
- Institutions that are members of a federally regulated securities exchange.
- Primary government dealers as designated by the Federal Reserve Bank and non-primary government dealers.
- Nationally or state-chartered banks.
- The Federal Reserve Bank.
- Direct issuers of securities eligible for purchase.

Selection of financial institutions and broker/dealers authorized to engage in transactions will be at the sole discretion of the City, except where the City utilizes an external investment adviser, in which case the City may rely on the adviser for selection. The City shall send a copy of the current investment policy to all broker/dealers approved to do business with the City. Confirmation of receipt of this policy shall be considered evidence that the dealer understands the City's investment policies and intends to sell the City only appropriate investments authorized by this investment policy.

Public deposits will be made only in qualified public depositories as established by State law. Deposits will be insured by the Federal Deposit Insurance Corporation or, to the extent that the amount exceeds the insured maximum, will be collateralized per State law.

Selection of broker/dealers used by an external investment adviser retained by the City will be at the sole discretion of the adviser. Where possible, transactions with broker/dealers shall be selected competitively, and their bid or offering prices shall be recorded. If there is no other available competitive offering, best efforts will be made to document quotations for comparable or alternative securities. When purchasing original issue instrumentality securities, no competitive offerings will be required as all dealers in the selling group offer those securities at the same original issue price.

#### X. AUTHORIZED INVESTMENTS

Investment of City funds is governed by the California Government Code Sections 53600 et. seq. Within the context of code limitations, the following investments and their respective additional limitations are authorized as listed below. If a discrepancy between this policy and the Code is found, the more restrictive parameters will take precedence. Percentage holding limits and minimum credit criteria listed in this section apply when the security is purchased.

Any investment currently held when the policy is adopted that does not meet the new policy guidelines can be held until maturity and shall be exempt from the current policy. At the time of the investment's maturity or liquidation, such funds shall be reinvested only as provided in the current policy.

An appropriate risk level shall be maintained by primarily purchasing high-quality, liquid, and marketable securities. In addition, the portfolio shall be diversified by security type and institution to avoid incurring unreasonable and avoidable risks regarding specific security types or individual issuers.

- 1. <u>United States Treasury Bills, Bonds, and Notes</u> are those for which the full faith and credit of the United States are pledged to pay principal and interest. There is no dollar amount or percentage limitation of the portfolio which can be invested in this category, provided that the maximum maturity is five (5) years.
- 2. Federal Agency or United States government-sponsored enterprise obligations, participations, or other instruments, such as but not exclusively issued by the Government National Mortgage Association (GNMA), the Federal Farm Credit System (FFCB), the Federal Home Loan Bank Board (FHLB), the Federal National Mortgage Association (FNMA), and the Federal Home Loan Mortgage Association (FHLMC) whose principal and interest are fully guaranteed by federal agencies or United States government-sponsored enterprises. There is no dollar amount or percentage limitation of the portfolio which can be invested in this category, provided that no more than 30% of the portfolio may be invested in any single Agency/GSE issuer. The maximum maturity does not exceed five (5) years. The maximum percent of agency callable securities in the portfolio will be 20%.
- 3. <u>Local Agency Investment Fund (LAIF)</u>, a State of California-managed investment pool, may be used as permitted by California State Government Code, Title 2, Division 4, Part 2, Chapter 2, Article 11, commencing with section 16429.1. The City may invest up to the maximum amount permitted by LAIF. LAIF's investments in instruments prohibited by or not specified in the City's policy do not exclude the investment in LAIF itself from the City's list of authorized investments, provided LAIF's reports allow the Treasurer to adequately judge the risk inherent in LAIF's portfolio.

- 4. <u>Shares of Beneficial Interest issued by a Joint Powers Authority</u>, including the Investment Trust of California, <u>CalTRUST</u>, which is a Joint Powers Authority managed investment pool permitted as an investment type by California State Government Code, Section 6500 and 6509.7. The City can invest in this category, provided the City is a member of the Joint Powers Authority and, therefore, a voting member. Each Liquidity, Short Term, or Medium Term Account managed by CalTRUST is an eligible investment. Investments in any one fund or in the aggregate of this investment type shall not exceed 30% of the City's investment portfolio at the time of purchase.
- 5. Bills of exchange or time drafts drawn on and accepted by commercial banks, otherwise known as <u>Bankers' Acceptances</u>, provided that They are issued by institutions that have short-term debt obligations rated "A-1" or its equivalent or better by at least one nationally recognized statistical rating organization (NRSRO); or long-term debt obligations which are rated in a rating category of "A" or its equivalent or better by at least one NRSRO. Bankers' acceptances purchased may not exceed 180 days to maturity or 40% of the City's Investment Cash at the time of purchase. Additionally, no more than 5% of the portfolio may be invested in any single issuer.
- 6. <u>Commercial paper provided that the securities are issued by an entity that meets all of the following conditions in either paragraph (a) or (b) and other requirements specified below:</u>
  - a) Securities issued by corporations:
    - A corporation organized and operating in the United States with over \$500 million in assets.
    - ii. The securities are rated "A-1" or its equivalent or better by at least one NRSRO.
    - iii. If the issuer has other debt obligations, they must be rated in a rating category of "A" or its equivalent or better by at least one NRSRO.
  - b) Securities issued by other entities:
    - i. The issuer is organized within the United States as a special purpose corporation, trust, or limited liability company.
    - ii. The securities must have program-wide credit enhancements including, but not limited to, over-collateralization, letters of credit, or a surety bond.
    - iii. The securities are rated "A-1" or its equivalent or better by at least one NRSRO.

Purchases of commercial paper may not exceed 25% of the City's Investment Cash. Under a provision sunsetting on January 1, 2026, no more than 40% of the portfolio may be invested in Commercial Paper if the Agency's investment assets under management are greater than \$100,000,000, nor may those purchases exceed 270 days to maturity, nor represent more than 10% of the outstanding paper of the issuing corporation. In addition, investment in any one institution may not exceed more than 5% of the City's Investment Cash at the time of purchase.

- 7. Negotiable certificates of deposit issued by nationally or state-chartered banks, a savings association or federal association, a state or federal credit union, or by a federally-licensed or state-licensed branch of a foreign bank. The amount of the NCD insured up to the FDIC limit does not require any credit ratings. However, any amount above the FDIC-insured limit must be issued by institutions that have short-term debt obligations rated "A-1" or its equivalent or better by at least one NRSRO; or long-term obligations rated in a rating category of "A" or its equivalent or better by at least one NRSRO. Purchases of negotiable certificates of deposit may not exceed 30% of the City's Investment Cash at the time of purchase. Investment in any one institution may not exceed more than 5% of the City's Investment Cash at the time of purchase. The maximum maturity may not exceed five (5) years.
- 8. Repurchase agreements that specify terms and conditions may be transacted with banks and broker/dealers. Repurchase agreements must be collateralized with securities authorized under California Government Code. Investment in repurchase agreements may not exceed 20% of the City's Investment Cash at the date entered into. The maturity of the repurchase agreements shall not exceed 90 days. The market value of the securities used as collateral for the repurchase agreements shall be monitored by the investment staff and shall not be allowed to fall below 102% of the value of the repurchase agreement. A Master Repurchase Agreement must be executed with the bank or dealer before investing in a Repurchase Agreement.
- 9. <u>Time deposits</u>, non-negotiable and collateralized per the California Government Code, may be purchased through banks or savings and loan associations. Since time deposits are not liquid, no more than 25% of the investment portfolio may be invested in this investment type. Investment in any one institution may not exceed more than 5% of the City's Investment Cash at the time of purchase. The maximum maturity may not exceed five (5) years.
- 10. <u>Medium Term Corporation Notes</u>, provided that the issuer is a corporation organized and operating within the United States or by depository institutions licensed by the United States or any state and operating within the United States. The maximum maturity may not exceed five (5) years. Securities eligible for investment shall be rated in a rating category of "A" or its equivalent or better by at least one NRSRO. Purchase of medium-term notes may not exceed 30% of the City's Investment Cash at the time of purchase, and no more than 5% of the City's Investment Cash, at the time of purchase may be invested in notes issued by any single issuer.

- 11. <u>Shares of beneficial interest issued by diversified management companies that are mutual funds and money market mutual funds</u> that are registered with the Securities and Exchange Commission under the Investment Company Act of 1940, provided that:
  - A. <u>Mutual Funds</u> that invest in the securities and obligations as authorized under California Government Code, Section 53601 (a) to (k) and (m) to (q) inclusive and that meet either of the following criteria:
    - i. Attained the highest ranking or the highest letter and numerical rating provided by not less than two (2) NRSROs; or
    - ii. Have retained an investment adviser registered or exempt from registration with the Securities and Exchange Commission with at least five years experience investing in the securities and obligations authorized by California Government Code, Section 53601, and with assets under management over \$500 million.
  - No more than 10% of the total portfolio may be invested in shares of any mutual fund.
  - B. <u>Money Market Mutual Funds</u> registered with the Securities and Exchange Commission under the Investment Company Act of 1940 and issued by diversified management companies and meet either of the following criteria:
    - i. Have attained the highest ranking or the highest letter and numerical rating provided by not less than two (2) NRSROs; or
    - ii. Have retained an investment adviser registered or exempt from registration with the Securities and Exchange Commission with at least five years experience managing money market mutual funds with assets under management over \$500 million.
  - No more than 20% of the total portfolio may be invested in the shares of any one money market mutual fund. In addition, only funds holding U.S. Treasury or government agency obligations can be utilized.
- Investments in money market and mutual funds combined may not exceed 20% of the City's Investment Cash at the time of purchase.
- 12. <u>Municipal Securities of any California Local Agency,</u> including bonds, notes, warrants, or other indebtedness, provided the securities are rated in a rating category of "A" or its equivalent or better by at least one NRSRO. The City may also purchase its issued debt but may not resell it before maturity without obtaining a tax-exempt redetermination opinion from legal counsel. Purchases of Municipal Securities shall not exceed 20% of the City's investment portfolio at the time of purchase. Investment in any one issuer shall not exceed 5% at the time of purchase. Maturity shall be limited to a maximum of 60 months from the date of purchase. Purchases of Municipal Securities of any local agency outside of California are not permitted.

- 13. Registered treasury notes or bonds of the State of California, or any of the other 49 states in addition to California, including bonds payable solely out of the revenues from a revenue-producing property owned, controlled, or operated by a state or by a department, board, agency, or authority of the State of California, or any of the other 49 states, in addition to California, provided the securities are rated in a rating category of "A" or its equivalent or better by at least one NRSRO. Investment in any one issuer shall not exceed 5% at the time of purchase. Maturity shall be limited to a maximum of 60 months from the date of purchase. Purchases of Municipal Securities of any local agency outside of California are not permitted.
- 14. <u>Supranationals</u>, United States dollar-denominated senior unsecured unsubordinated obligations issued or unconditionally guaranteed by the International Bank for Reconstruction and Development, Inter-American Development Bank, or the International Finance Corporation, with a maximum remaining maturity of five years or less, and eligible for purchase and sale within the United States. Investments under this subdivision shall be rated in a rating category of "AA" or its equivalent or better by Moody's, Standard & Poor's, or Fitch Ratings. Investments shall not exceed ten percent of the City's portfolio. No more than 30% of the City's Investment Cash may be invested in these securities. No more than 10% of the City's Investment Cash may be invested in any issuer.
- 15. <u>Asset-Backed, Mortgage-Backed, Mortgage Passthrough Securities, and Collateralized Mortgage Obligations</u> from issuers not defined in Sections 1 and 2 of the Authorized Investments Section of this policy, provided that:
  - The securities are rated in a "AA " rating category or its equivalent or better by an NRSRO.
  - No more than 20% of the total portfolio may be invested in these securities.
  - No more than 5% of the portfolio may be invested in any single Asset-Backed or Commercial Mortgage security issuer.
  - The maximum legal final maturity does not exceed five (5) years.

#### XI. Prohibited Investment Vehicles and Practices

- State law notwithstanding, any investments not explicitly described herein are prohibited, including, but not limited to, futures and options.
- Per Government Code, Section 53601.6, investment in inverse floaters, range notes, or mortgage-derived interest-only strips is prohibited.
- Investment in any security that could result in a zero-interest accrual if held to maturity is prohibited. However, under a provision sunsetting on January 1, 2026, securities backed by the U.S. Government that could result in a zero- or negative-interest accrual if held to maturity are permitted.
- Trading securities for the sole purpose of speculating on the future direction of interest rates is prohibited.
- Purchasing or selling securities on margin is prohibited.
- The use of reverse repurchase agreements, securities lending, or any other form of borrowing or leverage is prohibited.

The purchase of foreign currency-denominated securities is prohibited.

#### XII. INVESTMENT POOLS/MUTUAL FUNDS

Government-sponsored pools and money market mutual funds are excellent short-term cash management facilities. These pools/funds can provide safety, liquidity, and yield in a single investment instrument. In addition, these funds provided additional diversity in that each fund share is a composite of the funds of the entire portfolio of various maturity lengths, asset classes, and specific investments. The City Treasurer shall thoroughly investigate any pool or mutual fund before investing and continually after that. The City Treasurer shall develop a questionnaire that will answer the following general questions:

- A description of eligible investment securities and a written statement of investment policy and objectives.
- A description of interest calculations, how they are distributed, and how gains and losses are treated.
- A description of how the securities are safeguarded (including the settlement processes), how often the securities are priced, and the program is audited.
- A description of who may invest in the program, how often, and what size deposit and withdrawal are allowed.
- A schedule for receiving statements and portfolio listings.
- Are reserves, retained earnings, etc., utilized by the pool/fund?
- A fee schedule and when and how it is assessed.
- Is the pool/fund eligible for bond proceeds, and will it accept them?

#### XIII. COLLATERALIZATION

Collateralization shall be required on two types of investments:

- 1. Certificates of Deposit above the amount federally insured, and
- 2. Repurchase agreements.

The general collateralization level shall be 110% of the amount invested for Certificates of Deposit above the amount federally insured. If the security used for collateral is a mortgage-backed security, the collateralization level shall be 150% of the amount invested (Government Code sec. 53652).

For repurchase agreements, the collateralization level shall be at least 102% of the market value of the agreement.

The collateral shall be held by an independent third party with whom the entity has a current custodial agreement, and the right of collateral substitution is granted. To conform with the provisions of the Federal bankruptcy code, which provides for the liquidation of securities held as collateral, the only securities acceptable as collateral shall be certificates of deposit, commercial paper, eligible bankers' acceptances, medium-term notes, or securities that are the direct obligations of or are fully guaranteed as to principal and interest by the United States or any agency of the United States.

#### XIV. SAFEKEEPING AND CUSTODY

All security transactions, including collateral for repurchase agreements, entered into by the City shall be conducted on a delivery versus payment (DVP) basis and delivered to the City or the City's designated custodian upon receipt of payment by the City.

All securities that may be purchased, including collateral for repurchase agreements, shall be held by a third-party custodian designated by the Treasurer. These securities shall be held in the City's name and control, and safekeeping receipts shall evidence third-party custody. The third-party custodian shall send the City, every month, a statement of what is safe-kept, which shall be reconciled to the City's record monthly.

#### XV. DIVERSIFICATION INVESTMENT

The City's investment portfolio shall be diversified to avoid unreasonable and avoidable risks concerning specific investment types. The City shall also maintain a mix of securities within investment types to avoid concentrations within individual financial institutions, geographic areas, industry types, and maturity dates.

#### XVI. MAXIMUM MATURITIES

To the extent possible, the City of Elk Grove shall attempt to match its investments with anticipated cash flow requirements. However, unless matched to a specific cash flow, the City shall not directly invest in securities maturing more than five years from the date of trade settlement.

### XVII. RISK MANAGEMENT AND DIVERSIFICATION

## 1. Mitigating Credit Risk in the Portfolio

Credit risk is the risk that a security or a portfolio will lose some or all its value due to an actual or perceived change in the ability of the issuer to repay its debt. The City will mitigate credit risk by adopting the following strategies:

- The diversification requirements included in this policy's "Authorized Investments" section are designed to mitigate credit risk in the portfolio.
- No more than 5% of the total portfolio may be deposited with or invested in securities issued by any single issuer unless otherwise specified in this policy.
- The City may sell a security before its maturity and record a capital gain or loss to manage the portfolio's quality, liquidity, or yield in response to market conditions or City's risk preferences.
- If a security owned by the City is downgraded to a level below the requirements of this
  policy, making the security ineligible for additional purchases, the following steps will be
  taken:
  - 1. Any actions taken related to the downgrade by the investment manager will promptly be communicated to the City Treasurer.

2. If a decision is made to retain the security, the credit situation will be monitored and reported to the City Council.

## 2. Mitigating Market Risk in the Portfolio

Market risk is the risk that the portfolio value will fluctuate due to changes in the general level of interest rates. The City recognizes that, over time, longer-term portfolios have the potential to achieve higher returns. On the other hand, longer-term portfolios have higher volatility of return. Therefore, the City will mitigate market risk by providing adequate liquidity for short-term cash needs and making longer-term investments only with funds not needed for current cash flow purposes.

The City further recognizes that certain types of securities, including variable rate securities, securities with principal paydowns before maturity, and securities with embedded options, will affect the market risk profile of the portfolio differently in different interest rate environments. The City, therefore, adopts the following strategies to control and mitigate its exposure to market risk:

- The City will maintain a minimum of six months of budgeted operating expenditures in shortterm investments to provide sufficient liquidity for expected disbursements.
- The maximum stated final maturity of individual securities in the portfolio will be five (5) years from date of trade settlement, except as otherwise stated in this policy.
- The portfolio's duration will generally be approximately equal to the duration (typically, plus or minus 20%) of a Market Benchmark, an index selected by the City based on the City's investment objectives, constraints, and risk tolerances.

### **XVIII. INTERNAL CONTROL**

The City Treasurer establishes and maintains an internal control structure to protect the entity's assets from loss, theft, or misuse. The internal control structure shall be designed to reasonably ensure these objectives are met. The concept of reasonable assurance recognizes that (1) the cost of a control should not exceed the benefits likely to be derived, and (2) the valuation of costs and benefits requires estimates and judgments by management. The City Treasurer shall also conduct an annual review of the investment program. This process may include testing the investment program by the City's external auditor to determine the extent of compliance with the Investment Policy.

All wire transfers initiated by the Finance Department will be confirmed to the appropriate financial institution. For each investment transaction, proper documentation obtained from confirmations and cash disbursement wire transfers is required. In addition, timely bank reconciliations are conducted to ensure the appropriate handling of all transactions.

#### XIX. PERFORMANCE STANDARDS

The City's investment portfolio shall be designed to attain a sound rate of return throughout budgetary and economic cycles, considering the City's investment risk constraints and the cash flow characteristics of the portfolio.

#### XX. PORTFOLIO MANAGEMENT ACTIVITY

The investment program shall seek to attain returns consistent with the intent of this policy, identified risk limitations, and prudent investment principles. The use of the following strategies shall achieve these objectives:

### **Active Portfolio Management**

Through active fund and cash-flow management, taking advantage of current economic and interest rate trends, the portfolio yield may be enhanced with limited and measurable increases in risk by extending the duration of the City's Investment Cash.

#### **Portfolio Maturity Management**

When structuring the maturity composition of the portfolio, the City shall evaluate current and expected interest rate yields and necessary cash flow requirements. It is recognized that in normal market conditions, longer maturities produce higher yields. However, securities with longer maturities also experience greater price fluctuations when interest rates change.

## Security Swaps

The City may use security swap opportunities to improve the overall portfolio yield. A swap that enhances the portfolio yield may be selected even if the transactions result in an accounting loss. Swap documentation shall be included in the City's permanent investment file documents.

## XXI. PERIODIC TREASURY REPORTS

The City Treasurer shall review and render monthly reports to the City Manager and City Council, including the par value and cost of the investment, the type of investment, the name of the issuer, the coupon rate of interest, the maturity date, and the current market value.

#### XXII. INTEREST EARNINGS

All interest earned and collected from investments authorized in this policy shall be allocated monthly to all pooled cash funds based on the cash balance in each fund as a percentage of the entire pooled portfolio.

#### XXIII. LIMITING MARKET VALUE EROSION

It is the general policy of the City to limit the potential effects of erosion in market values by adhering to the following guidelines:

 All immediate and anticipated liquidity requirements shall be addressed before purchasing investments.

- Maturity dates for investments shall coincide with significant cash flow requirements, where possible, to assist with cash requirements at maturity.
- All securities shall be purchased with the intent to hold all investments to maturity. However, economic or market conditions may change, making it in the City's best interest to sell or trade a security before maturity.

#### XXIV. STATEMENT OF INVESTMENT POLICY

The City's Investment Policy shall be adopted by a City Council resolution. This policy shall be reviewed at least annually to ensure its consistency with the overall objectives of preservation of principal, liquidity, and yield and its relevance to current law and financial and economic trends. Any amendments to the policy shall be forwarded to the City Council for approval.

#### XXV. GLOSSARY OF TERMS

**Bankers' Acceptance (BA)** - A draft, bill, or exchange accepted by a bank or trust company. The accepting institution guarantees payment of the bill, as well as the issuer.

**Broker** - A broker brings buyers and sellers together for a commission.

**Certificate of Deposit** – A time deposit with a specific maturity evidenced by a certificate. Large-denomination CDs are typically negotiable. CDs may be eligible for FDIC insurance.

**Collateral** - Securities, evidence of deposit, or pledges to secure loan repayment. It also refers to securities pledged by a bank to secure deposits of public funds.

**Custody** - A banking service that provides safekeeping for the individual securities in a customer's investment portfolio under a written agreement which also calls for the bank to collect and pay out income, to buy, sell, receive, and deliver securities when ordered to do so by the principal.

**Delivery vs. Payment (DVP)** - Delivery of securities with a simultaneous exchange of money for the securities.

**Diversification** - Dividing investment funds among securities offering independent returns and risk profiles.

**Federal Home Loan Banks (FHLB)** – Government-sponsored wholesale banks which lend funds and provide correspondent banking services to member commercial banks, thrifty institutions, credit unions, and insurance companies. The mission of the FHLBs is to liquefy the housing-related assets of its members who must purchase stock in their district Bank.

Federal Home Loan Mortgage Corporation (FHLMC) – The FHLMC was created under the Federal Home Loan Mortgage Act, Title III of the Emergency Home Finance Act of 1970, as a stockholder-owned government-sponsored enterprise. Freddie Mac, as the corporation is called, is charged with providing stability and assistance to the secondary home mortgage market by buying first mortgages and participation interests and reselling these securities as guaranteed mortgage securities. Although the federal government does not explicitly guarantee agency obligations, the rating agencies believe that in the unlikely event of financial difficulties, the federal government will support the agency to the extent necessary to provide complete and timely payment on their securities.

Federal National Mortgage Association (FNMA) - FNMA, like GNMA, was chartered under the Federal National Mortgage Association Act in 1938. FNMA is a federal corporation working under the auspices of the Department of Housing and Urban Development (HUD). It is the largest single provider of residential mortgage funds in the United States. Fannie Mae, as the corporation is called, is a private stockholder-owned corporation. The corporation's purchases include a variety of adjustable mortgages and second loans, in addition to fixed-rate mortgages. FNMA's securities are also highly liquid and are widely accepted. FNMA assumes and guarantees that all security holders will receive timely principal and interest payment.

**Government National Mortgage Association (GNMA)** – Securities influencing the volume of bank credit guaranteed by GNMA and issued by mortgage bankers, commercial banks, savings and loan associations, and other institutions. The full faith and credit of the U.S. Government protect the security holder. Ginnie Mae securities are backed by the FHA, VA, or FHA mortgages. The term "pass-throughs" is often used to describe Ginnie Maes.

Interest Rate - The annual yield earned on an investment, expressed as a percentage.

**Liquidity** - Refers to the ability to rapidly convert an investment into cash with minimal risk of losing some portion of principal and/or interest.

**Master Repurchase Agreement** - A written contract covering all future transactions between the parties to repurchase and/or reverse repurchase agreements that establish each party's rights. A master agreement will specify, among other things, the right of the buyer-lender to liquidate the underlying securities in the event of default by the seller-borrower.

**Maturity** - The date upon which an investment's principal or stated value becomes due and payable.

**Money Market** - The market in which short-term debt instruments (bills, commercial paper, banker's acceptances, etc.) are issued and traded.

<u>Municipal Securities of Local Agencies</u> – Debt securities issued by states, cities, counties, and other governmental entities to fund day-to-day obligations and finance capital projects. The purchase of municipal securities is a loan to the bond issuer in exchange for regular interest payments and the return of the original investment.

**Prudent Investor** - An investment standard. In some states, the law requires that a fiduciary, such as a trustee, may invest money only in a list of securities selected by the custody state - the so-called legal list. In other states, the trustee may invest in a security if it would be brought by a prudent person of discretion and intelligence who is seeking a reasonable income and preservation of capital.

**Rate of Return** - The yield obtainable on a security based on its purchase or current market price. This may be the amortized yield to maturity on a bond or the current income return.

**Repurchase Agreement (RP or REPO)** - A holder of securities sells these securities to an investor with an agreement to repurchase them at a fixed price on a fixed date. In effect, the security "buyer" lends the "seller" money for the agreement period, and the agreement terms are structured to compensate him for this. Dealers use RPs extensively to finance their positions. Exception: When the Fed is said to be doing RPs, it is lending money, that is, increasing bank reserves.

Reverse Repurchase Agreement (Reverse REPO) - A transaction where the seller (City) agrees to buy back from the buyer (bank) the securities at an agreed-upon price after a stated period.

Risk - Degree of uncertainty of return on an asset.

**Treasury Bills** – A non-interest-bearing discount security issued by the U.S. Treasury to finance the national debt. Most bills are issued to mature in three months, six months, or one year.

**Treasury Bonds** - Long-term coupon-bearing U. S. Treasury securities issued as direct obligations of the U. S. Government and having initial maturities of more than ten years.

**Treasury Notes** - Medium-term coupon-bearing U. S. Treasury securities issued as direct obligations of the U. S. Government and having initial maturities from two to ten years.

**Yield** - The rate of annual income return on an investment, expressed as a percentage. It is obtained by dividing the current dollar income by the security's current market price.

**Yield to Maturity** - The rate of income return on an investment, minus any premium or plus any discount, with the adjustment spread over the period from the date of purchase to the date of maturity of the bond, expressed as a percentage.

(Place on letterhead, sign, and return to City)

## **Investment Firm Certification Form**

As an authorized representative of the undersigned firm, I certify that our firm has received a copy of the City of Elk Grove's Investment Policy, has read it, and will work within the policy's guidelines when conducting business with and providing services to the City.

All employees of the firm dealing with the City of Elk Grove have been and will be routinely informed of the City's investment objectives, policies, risk constraints, and other pertinent factors.

Name of Authorized Representative	Title	
Signature	 Date	

## **EXHIBIT B**

CLASSIFICATION	UNIT	GRADE		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7
911 CALL TAKER	POA	CT	hourly	24.63	25.86	27.15	28.51	29.93	31.43	33.00
			bi-weekly	1,970	2,069	2,172	2,281	2,395	2,515	2,640
			monthly	4,269	4,482	4,706	4,942	5,189	5,448	5,721
			annual	51,225	53,787	56,476	59,300	62,265	65,378	68,647
ACCOUNTANT	NON	86	hourly	34.77	36.51	38.33	40.25	42.26	44.38	46.60
			bi-weekly	2,781	2,921	3,067	3,220	3,381	3,550	3,728
			monthly	6,026	6,328	6,644	6,977	7,326	7,692	8,077
			annual	72,315	75,933	79,732	83,720	87,909	92,306	96,923
ACCOUNTING MANAGER	NON	131	hourly	54.46	57.18	60.04	63.05	66.20	69.51	72.99
			bi-weekly	4,357	4,575	4,804	5,044	5,296	5,561	5,839
			monthly	9,440	9,912	10,408	10,928	11,475	12,049	12,651
			annual	113,276	118,942	124,891	131,137	137,696	144,583	151,814
ACCOUNTING TECHNICIAN	NON	56	hourly	25.77	27.06	28.41	29.83	31.33	32.89	34.54
			bi-weekly	2,062	2,165	2,273	2,387	2,506	2,632	2,763
			monthly	4,467	4,690	4,925	5,171	5,430	5,702	5 <i>,</i> 987
			annual	53,599	56,281	59,097	62,054	65,159	68,419	71,842
ADMINISTRATIVE ANALYST I	NON	87	hourly	35.12	36.87	38.72	40.65	42.69	44.82	47.06
			bi-weekly	2,809	2,950	3,097	3,252	3,415	3,586	3,765
			monthly	6,087	6,391	6,711	7,047	7,399	7,769	8,158
			annual	73,041	76,695	80,531	84,560	88,790	93,232	97,895
ADMINISTRATIVE ANALYST II	NON	97	hourly	38.80	40.74	42.78	44.92	47.17	49.53	52.00
			bi-weekly	3,104	3,259	3,422	3,594	3,773	3,962	4,160
			monthly	6,725	7,062	7,415	7,786	8,175	8,584	9,014
			annual	80,704	84,741	88,980	93,431	98,105	103,012	108,165
ADMINISTRATIVE ASSISTANT	NON	48	hourly	23.79	24.98	26.23	27.54	28.92	30.37	31.89
			bi-weekly	1,903	1,998	2,098	2,203	2,314	2,429	2,551
			monthly	4,124	4,330	4,547	4,774	5,013	5,264	5,527
			annual	49,482	51,959	54,559	57,288	60,155	63,165	66,325
ANIMAL CARE ASSISTANT	NON	20	hourly	17.98	18.88	19.83	20.82	21.86	22.95	24.10
			bi-weekly	1,438	1,510	1,586	1,665	1,749	1,836	1,928
			monthly	3,117	3,273	3,437	3,609	3,789	3,979	4,178
			annual	37,400	39,272	41,238	43,302	45,469	47,744	50,134

CLASSIFICATION	UNIT	GRADE		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7
ANIMAL CARE SPECIALIST	NON	34	hourly	20.68	21.72	22.81	23.95	25.14	26.40	27.72
			bi-weekly	1,655	1,737	1,824	1,916	2,012	2,112	2,218
			monthly	3,585	3,765	3,953	4,151	4,358	4,577	4,806
			annual	43,021	45,174	47,435	49,809	52,301	54,918	57,666
ANIMAL CARE SUPERVISOR-KENNEL	NON	63	hourly	27.64	29.02	30.47	31.99	33.59	35.28	37.04
			bi-weekly	2,211	2,321	2,438	2,560	2,688	2,822	2,963
			monthly	4,790	5,030	5,281	5,546	5,823	6,114	6,420
			annual	57,481	60,357	63,377	66,547	69,877	73,373	77,043
ANIMAL SERVICES OFFICER	POA	AGP	hourly	24.95	26.20	27.51	28.89	30.33	31.85	33.44
			bi-weekly	1,996	2,096	2,201	2,311	2,426	2,548	2,675
			monthly	4,325	4,541	4,768	5,007	5,257	5,520	5,796
			annual	51,900	54,495	57,220	60,080	63,085	66,239	69,551
ANIMAL SERVICES MANAGER	NON	125	hourly	51.30	53.86	56.56	59.39	62.36	65.48	68.75
			bi-weekly	4,104	4,309	4,525	4,751	4,989	5,238	5,500
			monthly	8,892	9,336	9,803	10,294	10,809	11,349	11,917
			annual	106,699	112,036	117,640	123,524	129,702	136,189	143,001
ANIMAL SERVICES SUPERVISOR	NON	77	hourly	31.78	33.37	35.04	36.79	38.63	40.57	42.60
			bi-weekly	2,542	2,670	2,803	2,943	3,091	3,245	3,408
			monthly	5,509	5,784	6,074	6,377	6,697	7,032	7,383
			annual	66,103	69,410	72,883	76,529	80,358	84,378	88,598
ANIMAL SERVICES VOLUNTEER/EVENTS COORDINATOR	NON	63	hourly	27.64	29.02	30.47	31.99	33.59	35.28	37.04
			bi-weekly	2,211	2,321	2,438	2,560	2,688	2,822	2,963
			monthly	4,790	5,030	5,281	5,546	5,823	6,114	6,420
			annual	57,481	60,357	63,377	66,547	69,877	73,373	77,043
ASSISTANT CHIEF OF POLICE	NON	179	hourly	87.86	92.26	96.87	101.71	106.80	112.14	117.75
			bi-weekly	7,029	7,380	7,750	8,137	8,544	8,971	9,420
			monthly	15,229	15,991	16,791	17,630	18,512	19,438	20,410
			annual	182,752	191,892	201,488	211,565	222,145	233,254	244,919
ASSISTANT CITY ATTORNEY	NON	173	hourly	82.76	86.90	91.25	95.81	100.60	105.64	110.92
			bi-weekly	6,621	6,952	7,300	7,665	8,048	8,451	8,873
			monthly	14,346	15,063	15,817	16,608	17,438	18,310	19,226
			annual	172,149	180,758	189,798	199,290	209,257	219,722	230,710

ASSISTANT CITY CLERK  NON  102    hourly bi-weekly   3,263   3,426   3,597   3,777   3,966   3,000   3	52.06 54.6 4,165 4,3 9,023 9,4 108,279 113,69 113.26 118.9 9,061 9,5 19,633 20,6 235,590 247,3
ASSISTANT DEVELOPMENT SERVICES DIRECTOR  NON 92 hourly 5.5.66 S8.34 61.25 64.32 24.369 hourly 5.5.66 S8.34 61.25 64.32 24.369 hourly 6.5.46 ho	9,023 9,41 108,279 113,69 113.26 118.9 9,061 9,51 19,633 20,61 235,590 247,31 70.91 74.4
ASSISTANT CITY MANAGER  NON 180 hourly bi-weekly monthly annual 184,582 193,818 97.84 102.73 107.87 18,097	108,279 113,69 113.26 118.9 9,061 9,51 19,633 20,61 235,590 247,31 70.91 74.4
ASSISTANT CITY MANAGER  NON 180 hourly bi-weekly 7,099 7,454 7,827 8,219 8,630 monthly 15,382 16,151 16,959 17,807 18,697 annual 184,582 193,813 203,506 213,683 224,369  ASSISTANT DEVELOPMENT SERVICES DIRECTOR  NON 133 hourly 55.56 58.34 61.25 64.32 67.53 bi-weekly 4,445 4,667 4,900 5,145 5,403 monthly 9,630 10,111 10,617 11,148 11,706 annual 115,557 121,337 127,406 133,778 140,469  ASSISTANT ENGINEER  NON 92 hourly 36.91 38.76 40.70 42.73 44.87	113.26 118.5 9,061 9,55 19,633 20,65 235,590 247,33 70.91 74.4
Di-weekly   7,099   7,454   7,827   8,219   8,630   monthly   15,382   16,151   16,959   17,807   18,697   annual   184,582   193,813   203,506   213,683   224,369   18,697	9,061 9,53 19,633 20,63 235,590 247,33 70.91 74.4
ASSISTANT DEVELOPMENT SERVICES DIRECTOR  NON 133 hourly 55.56 58.34 61.25 64.32 67.53 bi-weekly 4,445 4,667 4,900 5,145 11,706 annual 115,557 121,337 127,406 133,778 140,469  ASSISTANT ENGINEER  NON 92 hourly 36.91 38.76 40.70 42.73 44.87	19,633 20,6: 235,590 247,3: 70.91 74.4
ASSISTANT DEVELOPMENT SERVICES DIRECTOR  NON 133 hourly 55.56 58.34 61.25 64.32 67.53 bi-weekly 4,445 4,667 4,900 5,145 5,403 monthly 9,630 10,111 10,617 11,148 11,706 annual 115,557 121,337 127,406 133,778 140,469  ASSISTANT ENGINEER  NON 92 hourly 36.91 38.76 40.70 42.73 44.87	235,590 247,33 70.91 74.4
ASSISTANT DEVELOPMENT SERVICES DIRECTOR  NON 133  hourly 55.56 58.34 61.25 64.32 67.53 bi-weekly 4,445 4,667 4,900 5,145 5,403 monthly 9,630 10,111 10,617 11,148 11,706 annual 115,557 121,337 127,406 133,778 140,469  ASSISTANT ENGINEER  NON 92 hourly 36.91 38.76 40.70 42.73 44.87	70.91 74.4
ASSISTANT ENGINEER    bi-weekly   4,445   4,667   4,900   5,145   5,403   monthly   9,630   10,111   10,617   11,148   11,706   annual   115,557   121,337   127,406   133,778   140,469	
ASSISTANT ENGINEER   monthly 9,630   10,111   10,617   11,148   11,706   annual   115,557   121,337   127,406   133,778   140,469	
ASSISTANT ENGINEER NON 92 hourly 36.91 38.76 40.70 42.73 44.87	5,673 5,95
ASSISTANT ENGINEER NON 92 hourly 36.91 38.76 40.70 42.73 44.87	12,291 12,90
	147,494 154,87
hi_wookly 2052 2101 2256 2110 2500	47.12 49.4
DI-MCGNIY 2,333 3,101 3,230 3,413 3,330	3,769 3,95
monthly 6,398 6,718 7,054 7,407 7,778	8,167 8,57
annual 76,777 80,618 84,651 88,885 93,331	98,000 102,90
ASSISTANT PLANNER NON 77 hourly 31.78 33.37 35.04 36.79 38.63	40.57 42.6
bi-weekly 2,542 2,670 2,803 2,943 3,091	3,245 3,40
monthly 5,509 5,784 6,074 6,377 6,697	7,032 7,38
annual 66,103 69,410 72,883 76,529 80,358	84,378 88,59
ASSOCIATE CIVIL ENGINEER NON 107 hourly 42.87 45.01 47.27 49.63 52.11	54.72 57.4
bi-weekly 3,430 3,601 3,781 3,970 4,169	4,378 4,59
monthly 7,431 7,802 8,193 8,603 9,033	9,485 9,95
annual 89,169 93,629 98,313 103,230 108,394	113,815 119,50
ASSOCIATE PLANNER NON 92 hourly 36.91 38.76 40.70 42.73 44.87	47.12 49.4
bi-weekly 2,953 3,101 3,256 3,419 3,590	3,769 3,95
monthly 6,398 6,718 7,054 7,407 7,778	8,167 8,57
annual 76,777 80,618 84,651 88,885 93,331	98,000 102,90
BUDGET MANAGER NON 128 hourly 52.85 55.50 58.27 61.19 64.25	67.46 70.8
bi-weekly 4,228 4,440 4,662 4,895 5,140	F 207
monthly 9,162 9,620 10,101 10,606 11,137	5,397 5,66
annual 109,938 115,437 121,211 127,274 133,640	5,397 5,66 11,694 12,27

CLASSIFICATION	UNIT	GRADE		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7
CAPTAIN	PMA	BFA	hourly	79.98	83.98	88.18	92.59	97.22	102.08	107.19
			bi-weekly	6,399	6,719	7,055	7,407	7,778	8,167	8,575
			monthly	13,864	14,557	15,285	16,049	16,852	17,694	18,579
			annual	166,366	174,684	183,418	192,589	202,219	212,329	222,945
CHIEF INFORMATION OFFICER	NON	159	hourly	71.99	75.59	79.37	83.34	87.51	91.88	96.48
			bi-weekly	5,759	6,047	6,350	6,667	7,001	7,351	7,718
			monthly	12,478	13,102	13,757	14,445	15,168	15,926	16,723
			annual	149,736	157,225	165,089	173,345	182,014	191,117	200,675
CHIEF OF POLICE	NON	184	hourly	92.35	96.97	101.82	106.91	112.25	117.87	123.76
			bi-weekly	7,388	7,757	8,145	8,553	8,980	9,429	9,901
			monthly	16,007	16,808	17,648	18,531	19,457	20,431	21,452
			annual	192,085	201,691	211,778	222,369	233,489	245,166	257,426
CITY ATTORNEY	CONTRACT		annual	296,595.56		Effecti	ve June 30,	2022		
CITY CLERK	CONTRACT		annual	155,881.01		Effectiv	e March 12,	2023		
CITY COUNCIL MEMBER/MAYOR	ELECTED		monthly	800.00						
CITY MANAGER	CONTRACT		annual	295,191.33		Effectiv	e January 1,	2023		
CODE ENFORCEMENT OFFICER I	NON	63	hourly	27.64	29.02	30.47	31.99	33.59	35.28	37.04
			bi-weekly	2,211	2,321	2,438	2,560	2,688	2,822	2,963
			monthly	4,790	5,030	5,281	5,546	5,823	6,114	6,420
			annual	57,481	60,357	63,377	66,547	69,877	73,373	77,043
CODE ENFORCEMENT OFFICER II	NON	73	hourly	30.54	32.06	33.67	35.35	37.12	38.98	40.93
			bi-weekly	2,443	2,565	2,693	2,828	2,970	3,118	3,274
			monthly	5,293	5,558	5,836	6,128	6,434	6,756	7,094
			annual	63,516	66,694	70,030	73,534	77,213	81,075	85,131
CODE ENFORCEMENT MANAGER	NON	117	hourly	47.36	49.73	52.22	54.83	57.58	60.46	63.48
			bi-weekly	3,789	3,979	4,178	4,387	4,606	4,837	5,078
			monthly	8,210	8,621	9,052	9,505	9,980	10,479	11,003
			annual	98,519	103,447	108,621	114,055	119,759	125,749	132,039
COMMUNICATIONS BUREAU MANAGER	NON	117	hourly	47.36	49.73	52.22	54.83	57.58	60.46	63.48
			bi-weekly	3,789	3,979	4,178	4,387	4,606	4,837	5,078
			monthly	8,210	8,621	9,052	9,505	9,980	10,479	11,003
			annual	98,519	103,447	108,621	114,055	119,759	125,749	132,039

CLASSIFICATION	UNIT	GRADE		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7
COMMUNITY CENTER ATTENDANT	NON	14	hourly	16.93	17.78	18.67	19.61	20.59	21.62	22.70
			bi-weekly	1,355	1,422	1,494	1,568	1,647	1,729	1,816
			monthly	2,935	3,082	3,236	3,398	3,568	3,747	3,934
			annual	35,221	36,984	38,835	40,779	42,820	44,963	47,213
COMMUNITY CENTER COORDINATOR	NON	87	hourly	35.12	36.87	38.72	40.65	42.69	44.82	47.06
			bi-weekly	2,809	2,950	3,097	3,252	3,415	3,586	3,765
			monthly	6,087	6,391	6,711	7,047	7,399	7,769	8,158
			annual	73,041	76,695	80,531	84,560	88,790	93,232	97,895
COMMUNITY ENGAGEMENT AND GOVERNMENT RELATIONS MANAGER	NON	123	hourly	50.29	52.80	55.44	58.21	61.13	64.18	67.39
			bi-weekly	4,023	4,224	4,435	4,657	4,890	5,135	5,391
			monthly	8,716	9,152	9,610	10,090	10,595	11,125	11,682
			annual	104,593	109,824	115,318	121,085	127,142	133,501	140,178
COMMUNITY EVENTS AND PROJECTS COORDINATOR	NON	87	hourly	35.12	36.87	38.72	40.65	42.69	44.82	47.06
			bi-weekly	2,809	2,950	3,097	3,252	3,415	3,586	3,765
			monthly	6,087	6,391	6,711	7,047	7,399	7,769	8,158
			annual	73,041	76,695	80,531	84,560	88,790	93,232	97,895
COMMUNITY EVENT CENTER MANAGER	NON	126	hourly	51.81	54.40	57.12	59.98	62.98	66.13	69.44
			bi-weekly	4,145	4,352	4,570	4,799	5,039	5,291	5,555
			monthly	8,981	9,430	9,902	10,397	10,917	11,463	12,036
			annual	107,768	113,159	118,819	124,762	131,002	137,554	144,433
COMMUNITY EVENTS PROGRAM MANAGER	NON	106	hourly	42.44	44.57	46.80	49.14	51.60	54.18	56.89
			bi-weekly	3,396	3,565	3,744	3,931	4,128	4,334	4,551
			monthly	7,357	7,725	8,111	8,517	8,943	9,391	9,860
			annual	88,284	92,700	97,337	102,206	107,318	112,686	118,322
COMMUNITY EVENTS SPECIALIST	NON	57	hourly	26.03	27.33	28.70	30.13	31.64	33.22	34.89
			bi-weekly	2,082	2,186	2,296	2,411	2,531	2,658	2,791
			monthly	4,511	4,737	4,974	5,223	5,484	5,759	6,047
			annual	54,137	56,846	59,691	62,677	65,813	69,106	72,563
COMMUNITY SERVICES OFFICER	NON	56	hourly	25.77	27.06	28.41	29.83	31.33	32.89	34.54
			bi-weekly	2,062	2,165	2,273	2,387	2,506	2,632	2,763
			monthly	4,467	4,690	4,925	5,171	5,430	5,702	5,987
			annual	53,599	56,281	59,097	62,054	65,159	68,419	71,842
COUNCIL ASSISTANT			hourly	15.50						

CLASSIFICATION	UNIT	GRADE		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7
CRIME ANALYST	NON	97	hourly	38.80	40.74	42.78	44.92	47.17	49.53	52.00
			bi-weekly	3,104	3,259	3,422	3,594	3,773	3,962	4,160
			monthly	6,725	7,062	7,415	7,786	8,175	8,584	9,014
			annual	80,704	84,741	88,980	93,431	98,105	103,012	108,165
CUSTOMER SERVICE SPECIALIST	NON	42	hourly	22.41	23.53	24.70	25.94	27.24	28.60	30.03
			bi-weekly	1,792	1,882	1,976	2,075	2,179	2,288	2,403
			monthly	3,884	4,078	4,282	4,496	4,721	4,957	5,206
			annual	46,603	48,935	51,384	53,955	56,655	59,489	62,466
CUSTOMER SERVICE SUPERVISOR	NON	64	hourly	27.91	29.31	30.78	32.31	33.93	35.63	37.41
			bi-weekly	2,233	2,345	2,462	2,585	2,715	2,850	2,993
			monthly	4,838	5,080	5,334	5,601	5,882	6,176	6,485
			annual	58,057	60,962	64,013	67,215	70,578	74,109	77,816
DEPUTY CITY ATTORNEY	NON	131	hourly	54.46	57.18	60.04	63.05	66.20	69.51	72.99
			bi-weekly	4,357	4,575	4,804	5,044	5,296	5,561	5,839
			monthly	9,440	9,912	10,408	10,928	11,475	12,049	12,651
			annual	113,276	118,942	124,891	131,137	137,696	144,583	151,814
DEPUTY CITY CLERK/RECORDS MANAGER	NON	77	hourly	31.78	33.37	35.04	36.79	38.63	40.57	42.60
			bi-weekly	2,542	2,670	2,803	2,943	3,091	3,245	3,408
			monthly	5,509	5,784	6,074	6,377	6,697	7,032	7,383
			annual	66,103	69,410	72,883	76,529	80,358	84,378	88,598
DEPUTY CITY MANAGER	NON	170	hourly	80.33	84.34	88.56	92.99	97.64	102.53	107.65
			bi-weekly	6,426	6,748	7,085	7,439	7,811	8,202	8,612
			monthly	13,923	14,620	15,351	16,119	16,925	17,771	18,660
			annual	167,080	175,436	184,210	193,422	203,096	213,252	223,917
DEPUTY PUBLIC WORKS DIRECTOR/CITY ENGINEER	NON	151	hourly	66.47	69.80	73.29	76.95	80.80	84.84	89.09
			bi-weekly	5,318	5,584	5,863	6,156	6,464	6,787	7,127
			monthly	11,522	12,098	12,703	13,339	14,006	14,706	15,442
			annual	138,263	145,179	152,440	160,064	168,069	176,474	185,300
DEPUTY PUBLIC WORKS DIRECTOR-OPERATIONS	NON	146	hourly	63.24	66.40	69.73	73.21	76.88	80.72	84.76
			bi-weekly	5,059	5,312	5,578	5,857	6,150	6,458	6,781
			monthly	10,962	11,510	12,086	12,690	13,325	13,991	14,691
			annual	131,543	138,122	145,030	152,284	159,900	167,897	176,294

CLASSIFICATION	UNIT	GRADE		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7
DEVELOPMENT SERVICES DIRECTOR	NON	161	hourly	73.44	77.11	80.97	85.02	89.27	93.73	98.42
			bi-weekly	5,875	6,169	6,477	6,801	7,141	7,499	7,874
			monthly	12,729	13,366	14,034	14,736	15,473	16,247	17,060
			annual	152,750	160,390	168,411	176,834	185,678	194,964	204,714
DIRECTOR OF STRATEGIC PLANNING AND INNOVATION	NON	159	hourly	71.99	75.59	79.37	83.34	87.51	91.88	96.48
			bi-weekly	5,759	6,047	6,350	6,667	7,001	7,351	7,718
			monthly	12,478	13,102	13,757	14,445	15,168	15,926	16,723
			annual	149,736	157,225	165,089	173,345	182,014	191,117	200,675
DISPATCH SUPERVISOR	POA	PD	hourly	39.84	41.84	43.93	46.12	48.43	50.85	53.40
			bi-weekly	3,188	3,347	3,514	3,690	3,874	4,068	4,272
			monthly	6,906	7,252	7,614	7,995	8,395	8,814	9,255
			annual	82,876	87,020	91,371	95,939	100,736	105,773	111,062
DISPATCHER	POA	PE	hourly	30.79	32.33	33.94	35.64	37.42	39.29	41.26
			bi-weekly	2,463	2,586	2,716	2,851	2,994	3,144	3,301
			monthly	5,337	5,603	5,884	6,178	6,487	6,811	7,152
			annual	64,039	67,241	70,603	74,133	77,839	81,731	85,818
DRAINAGE AND COLLECTION SUPERVISOR	NON	97	hourly	38.80	40.74	42.78	44.92	47.17	49.53	52.00
			bi-weekly	3,104	3,259	3,422	3,594	3,773	3,962	4,160
			monthly	6,725	7,062	7,415	7,786	8,175	8,584	9,014
			annual	80,704	84,741	88,980	93,431	98,105	103,012	108,165
ECONOMIC DEVELOPMENT DIRECTOR	NON	159	hourly	71.99	75.59	79.37	83.34	87.51	91.88	96.48
			bi-weekly	5,759	6,047	6,350	6,667	7,001	7,351	7,718
			monthly	12,478	13,102	13,757	14,445	15,168	15,926	16,723
			annual	149,736	157,225	165,089	173,345	182,014	191,117	200,675
ECONOMIC DEVELOPMENT PROGRAM MANAGER	NON	124	hourly	50.79	53.33	56.00	58.80	61.74	64.83	68.07
			bi-weekly	4,063	4,266	4,480	4,704	4,939	5,186	5,445
			monthly	8,803	9,244	9,706	10,192	10,701	11,237	11,799
			annual	105,641	110,925	116,473	122,299	128,416	134,838	141,582
ECONOMIC DEVELOPMENT SPECIALIST	NON	87	hourly	35.12	36.87	38.72	40.65	42.69	44.82	47.06
			bi-weekly	2,809	2,950	3,097	3,252	3,415	3,586	3,765
			monthly	6,087	6,391	6,711	7,047	7,399	7,769	8,158
			annual	73,041	76,695	80,531	84,560	88,790	93,232	97,895

CLASSIFICATION	UNIT	GRADE		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7
ENGINEERING TECHNICIAN I	NON	63	hourly	27.64	29.02	30.47	31.99	33.59	35.28	37.04
			bi-weekly	2,211	2,321	2,438	2,560	2,688	2,822	2,963
			monthly	4,790	5,030	5,281	5,546	5,823	6,114	6,420
			annual	57,481	60,357	63,377	66,547	69,877	73,373	77,043
ENGINEERING TECHNICIAN II	NON	77	hourly	31.78	33.37	35.04	36.79	38.63	40.57	42.60
			bi-weekly	2,542	2,670	2,803	2,943	3,091	3,245	3,408
			monthly	5,509	5,784	6,074	6,377	6,697	7,032	7,383
			annual	66,103	69,410	72,883	76,529	80,358	84,378	88,598
ENVIRONMENTAL SPECIALIST	NON	92	hourly	36.91	38.76	40.70	42.73	44.87	47.12	49.47
			bi-weekly	2,953	3,101	3,256	3,419	3,590	3,769	3,958
			monthly	6,398	6,718	7,054	7,407	7,778	8,167	8,575
			annual	76,777	80,618	84,651	88,885	93,331	98,000	102,902
EXECUTIVE ADMINISTRATIVE ASSISTANT	NON	77	hourly	31.78	33.37	35.04	36.79	38.63	40.57	42.60
			bi-weekly	2,542	2,670	2,803	2,943	3,091	3,245	3,408
			monthly	5,509	5,784	6,074	6,377	6,697	7,032	7,383
			annual	66,103	69,410	72,883	76,529	80,358	84,378	88,598
FACILITIES AND FLEET MANAGER	NON	122	hourly	49.79	52.28	54.89	57.64	60.52	63.55	66.73
			bi-weekly	3,983	4,182	4,391	4,611	4,842	5,084	5,338
			monthly	8,630	9,061	9,515	9,990	10,490	11,015	11,566
			annual	103,555	108,735	114,174	119,884	125,881	132,177	138,788
FACILITIES TECHNICIAN	NON	57	hourly	26.03	27.33	28.70	30.13	31.64	33.22	34.89
			bi-weekly	2,082	2,186	2,296	2,411	2,531	2,658	2,791
			monthly	4,511	4,737	4,974	5,223	5,484	5,759	6,047
			annual	54,137	56,846	59,691	62,677	65,813	69,106	72,563
FINANCE AND BUDGET ANALYST I	NON	87	hourly	35.12	36.87	38.72	40.65	42.69	44.82	47.06
			bi-weekly	2,809	2,950	3,097	3,252	3,415	3,586	3,765
			monthly	6,087	6,391	6,711	7,047	7,399	7,769	8,158
			annual	73,041	76,695	80,531	84,560	88,790	93,232	97,895
FINANCE AND BUDGET ANALYST II	NON	97	hourly	38.80	40.74	42.78	44.92	47.17	49.53	52.00
			bi-weekly	3,104	3,259	3,422	3,594	3,773	3,962	4,160
			monthly	6,725	7,062	7,415	7,786	8,175	8,584	9,014
			annual	80,704	84,741	88,980	93,431	98,105	103,012	108,165

	CLASSIFICATION	UNIT	GRADE		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7
FINANCE MANAGER  NON 17 hourly 13,47 13,90 14,05 15,335 15,102 10,98 17,753 annual 18,87 16,001 175,25 184,02 193,27 20,80 121,375 18,001 18,0	FINANCE DIRECTOR	NON	165	hourly	76.42	80.25	84.26	88.47	92.90	97.54	102.42
FINANCE MANAGER  NON  117    hourly   h				bi-weekly	6,114	6,420	6,741	7,078	7,432	7,803	8,194
FINANCE MANAGER  NON 117   hourly 47.36 49.73 5.22 54.83 57.58 60.46 53.48 51.49 51.				monthly	13,247	13,909	14,605	15,335	16,102	16,908	17,753
POA				annual	158,961	166,911	175,259	184,024	193,227	202,890	213,037
FORENSICINVESTIGATOR  POA  PG  PG  PG  PG  PG  PG  PG  PG  PG  P	FINANCE MANAGER	NON	117	hourly	47.36	49.73	52.22	54.83	57.58	60.46	63.48
FORENSIC INVESTIGATOR  POA  POA  POA  POA  POA  POA  POA  P				bi-weekly	3,789	3,979	4,178	4,387	4,606	4,837	5,078
FORENSIC INVESTIGATOR  POA PG				monthly	8,210	8,621	9,052	9,505	9,980	10,479	11,003
Bi-weekly   2,541   2,668   2,802   2,942   3,089   3,244   3,040   1,000				annual	98,519	103,447	108,621	114,055	119,759	125,749	132,039
Monthly   5,506   5,782   6,071   6,374   6,693   7,288   7,379   76,492   80,161   84,332   88,549	FORENSIC INVESTIGATOR	POA	PG	hourly	31.77	33.36	35.02	36.78	38.61	40.54	42.57
GIS ANALYST  NON 87 hourly 35.12 36.87 38.72 40.65 42.69 44.82 47.06 50.87 6.93 60.87 6.93 60.87 6.93 60.88 7.98 7.98 7.98 7.98 7.98 7.98 7.98 7				bi-weekly	2,541	2,668	2,802	2,942	3,089	3,244	3,406
GIS ANALYST  NON				monthly	5,506	5,782	6,071	6,374	6,693	7,028	7,379
Di-weekly   2,809   2,950   3,097   3,252   3,415   3,586   3,765   monthly   6,087   6,391   6,711   7,047   7,399   7,769   8,158   annual   73,041   76,695   80,531   84,560   88,790   93,232   97,895   80,581   84,560   88,790   93,232   97,895   80,581   84,560   88,790   93,232   97,895   80,581   84,560   88,790   93,232   97,895   80,581   84,560   88,790   93,232   97,895   80,581   84,560   88,790   84,596   84				annual	66,076	69,380	72,849	76,492	80,316	84,332	88,549
MON	GIS ANALYST	NON	87	hourly	35.12	36.87	38.72	40.65	42.69	44.82	47.06
Annual 73,041 76,695 80,531 84,560 88,790 93,232 97,895 93				bi-weekly	2,809	2,950	3,097	3,252	3,415	3,586	3,765
GIS SYSTEM ADMINISTRATOR  NON 107 hourly 42.87 45.01 47.27 49.63 52.11 54.72 57.46				monthly	6,087	6,391	6,711	7,047	7,399	7,769	8,158
Bi-weekly   3,430   3,601   3,781   3,970   4,169   4,378   4,596   4,978   4,596   4,978				annual	73,041	76,695	80,531	84,560	88,790	93,232	97,895
MON   77   Mourly   31.78   33.37   35.04   36.79   38.63   40.57   42.60   40.60	GIS SYSTEM ADMINISTRATOR	NON	107	hourly	42.87	45.01	47.27	49.63	52.11	54.72	57.46
ANDIELESS SERVICES NAVIGATOR  NON 56 hourly 89,169 93,629 98,313 103,230 108,394 113,815 119,508 119,5				bi-weekly	3,430	3,601	3,781	3,970	4,169	4,378	4,596
GRAPHIC DESIGNER  NON 77 hourly 31.78 33.37 35.04 36.79 38.63 40.57 42.60 bi-weekly 2,542 2,670 2,803 2,943 3,091 3,245 3,408 monthly 5,509 5,784 6,074 6,377 6,697 7,032 7,383 annual 66,103 69,410 72,883 76,529 80,358 84,378 88,598 for annual 66,103 69,410 72,883 76,529 80,358 84,378 88,598 for annual 8,210 8,621 9,052 9,505 9,980 10,479 11,003 annual 98,519 103,447 108,621 114,055 119,759 125,749 132,039 for annual 98,519 103,447 108,621 114,055 119,759 125,749 132,039 for annual 98,519 103,447 108,621 114,055 119,759 125,749 132,039 for annual 98,519 103,447 4,690 4,925 5,171 5,430 5,702 5,987 for annual 9,467 4,690 4,925 5,171 5,430 5,702 5,987 for annual 9,467 4,690 4,925 5,171 5,430 5,702 5,987 for annual 9,467 4,690 4,925 5,171 5,430 5,702 5,987 for annual 9,8519 103,447 4,690 4,925 5,171 5,430 5,702 5,987 for annual 9,8519 103,447 4,690 4,925 5,171 5,430 5,702 5,987 for annual 9,8519 103,447 4,690 4,925 5,171 5,430 5,702 5,987 for annual 9,8519 103,447 4,690 4,925 5,171 5,430 5,702 5,987 for annual 9,8519 103,447 4,690 4,925 5,171 5,430 5,702 5,987 for annual 9,8519 103,447 4,690 4,925 5,171 5,430 5,702 5,987 for annual 9,8519 103,447 4,690 4,925 5,171 5,430 5,702 5,987 for annual 9,8519 1,951 1,95				monthly	7,431	7,802	8,193	8,603	9,033	9,485	9,959
Di-weekly   2,542   2,670   2,803   2,943   3,091   3,245   3,408   monthly   5,509   5,784   6,074   6,377   6,697   7,032   7,383   annual   66,103   69,410   72,883   76,529   80,358   84,378   88,598   84,378   88,598   84,378   88,598   84,378   88,598   84,378   88,598   84,378   88,598   84,378   88,598   84,378   88,598   84,378   88,598   84,378   88,598   84,378   88,598   84,378   88,598   84,378   88,598   84,378   88,598   84,378   84,378   84,387   84,606   84,837   84,006   84,006   84				annual	89,169	93,629	98,313	103,230	108,394	113,815	119,508
MON 117 hourly 5,509 5,784 6,074 6,377 6,697 7,032 7,383 annual 66,103 69,410 72,883 76,529 80,358 84,378 88,598   GRAPHICS AND MULTIMEDIA PROGRAM MANAGER NON 117 hourly 47.36 49.73 52.22 54.83 57.58 60.46 63.48 bi-weekly 3,789 3,979 4,178 4,387 4,606 4,837 5,078 monthly 8,210 8,621 9,052 9,505 9,980 10,479 11,003 annual 98,519 103,447 108,621 114,055 119,759 125,749 132,039   HOMELESS SERVICES NAVIGATOR NON 56 hourly 25.77 27.06 28.41 29.83 31.33 32.89 34.54 bi-weekly 2,062 2,165 2,273 2,387 2,506 2,632 2,763 monthly 4,467 4,690 4,925 5,171 5,430 5,702 5,987	GRAPHIC DESIGNER	NON	77	hourly	31.78	33.37	35.04	36.79	38.63	40.57	42.60
Annual 66,103 69,410 72,883 76,529 80,358 84,378 88,598 60,46 63,48 88,598 60,46 63,48 60,48 60,				bi-weekly	2,542	2,670	2,803	2,943	3,091	3,245	3,408
GRAPHICS AND MULTIMEDIA PROGRAM MANAGER  NON 117 hourly 47.36 49.73 52.22 54.83 57.58 60.46 63.48 bi-weekly 3,789 3,979 4,178 4,387 4,606 4,837 5,078 monthly 8,210 8,621 9,052 9,505 9,980 10,479 11,003 annual 98,519 103,447 108,621 114,055 119,759 125,749 132,039 100,000 100,00				monthly	5,509	5,784	6,074	6,377	6,697	7,032	7,383
bi-weekly 3,789 3,979 4,178 4,387 4,606 4,837 5,078 monthly 8,210 8,621 9,052 9,505 9,980 10,479 11,003 annual 98,519 103,447 108,621 114,055 119,759 125,749 132,039  HOMELESS SERVICES NAVIGATOR  NON 56 hourly 25.77 27.06 28.41 29.83 31.33 32.89 34.54 bi-weekly 2,062 2,165 2,273 2,387 2,506 2,632 2,763 monthly 4,467 4,690 4,925 5,171 5,430 5,702 5,987				annual	66,103	69,410	72,883	76,529	80,358	84,378	88,598
monthly 8,210 8,621 9,052 9,505 9,980 10,479 11,003 annual 98,519 103,447 108,621 114,055 119,759 125,749 132,039  HOMELESS SERVICES NAVIGATOR  NON 56 hourly 25.77 27.06 28.41 29.83 31.33 32.89 34.54 bi-weekly 2,062 2,165 2,273 2,387 2,506 2,632 2,763 monthly 4,467 4,690 4,925 5,171 5,430 5,702 5,987	GRAPHICS AND MULTIMEDIA PROGRAM MANAGER	NON	117	hourly	47.36	49.73	52.22	54.83	57.58	60.46	63.48
Annual 98,519 103,447 108,621 114,055 119,759 125,749 132,039  HOMELESS SERVICES NAVIGATOR  NON 56 hourly 25.77 27.06 28.41 29.83 31.33 32.89 34.54  bi-weekly 2,062 2,165 2,273 2,387 2,506 2,632 2,763  monthly 4,467 4,690 4,925 5,171 5,430 5,702 5,987				bi-weekly	3,789	3,979	4,178	4,387	4,606	4,837	5,078
HOMELESS SERVICES NAVIGATOR  NON 56 hourly 25.77 27.06 28.41 29.83 31.33 32.89 34.54 bi-weekly 2,062 2,165 2,273 2,387 2,506 2,632 2,763 monthly 4,467 4,690 4,925 5,171 5,430 5,702 5,987				monthly	8,210	8,621	9,052	9,505	9,980	10,479	11,003
bi-weekly 2,062 2,165 2,273 2,387 2,506 2,632 2,763 monthly 4,467 4,690 4,925 5,171 5,430 5,702 5,987				annual	98,519	103,447	108,621	114,055	119,759	125,749	132,039
monthly 4,467 4,690 4,925 5,171 5,430 5,702 5,987	HOMELESS SERVICES NAVIGATOR	NON	56	hourly	25.77	27.06	28.41	29.83	31.33	32.89	34.54
				bi-weekly	2,062	2,165	2,273	2,387	2,506	2,632	2,763
annual 53,599 56,281 59,097 62,054 65,159 68,419 71,842				monthly	4,467	4,690	4,925	5,171	5,430	5,702	5,987
				annual	53,599	56,281	59,097	62,054	65,159	68,419	71,842

CLASSIFICATION	UNIT	GRADE		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7
HOUSING AND PUBLIC SERVICES MANAGER	NON	119	hourly	48.32	50.74	53.27	55.94	58.74	61.67	64.76
			bi-weekly	3,866	4,059	4,262	4,475	4,699	4,934	5,181
			monthly	8,375	8,794	9,234	9,696	10,181	10,690	11,225
			annual	100,503	105,531	110,809	116,352	122,171	128,282	134,698
HUMAN RESOURCES ANALYST	NON	97	hourly	38.80	40.74	42.78	44.92	47.17	49.53	52.00
			bi-weekly	3,104	3,259	3,422	3,594	3,773	3,962	4,160
			monthly	6,725	7,062	7,415	7,786	8,175	8,584	9,014
			annual	80,704	84,741	88,980	93,431	98,105	103,012	108,165
HUMAN RESOURCES DIRECTOR	NON	160	hourly	72.71	76.35	80.16	84.17	88.38	92.80	97.44
			bi-weekly	5,817	6,108	6,413	6,734	7,071	7,424	7,796
			monthly	12,603	13,233	13,895	14,590	15,320	16,086	16,890
			annual	151,236	158,800	166,742	175,081	183,837	193,031	202,684
HUMAN RESOURCES SPECIALIST	NON	63	hourly	27.64	29.02	30.47	31.99	33.59	35.28	37.04
			bi-weekly	2,211	2,321	2,438	2,560	2,688	2,822	2,963
			monthly	4,790	5,030	5,281	5,546	5,823	6,114	6,420
			annual	57,481	60,357	63,377	66,547	69,877	73,373	77,043
IT ADMINISTRATOR	NON	136	hourly	57.24	60.11	63.11	66.27	69.58	73.06	76.72
			bi-weekly	4,579	4,808	5,049	5,302	5,567	5,845	6,137
			monthly	9,922	10,418	10,939	11,487	12,061	12,664	13,298
			annual	119,065	125,020	131,273	137,839	144,733	151,971	159,572
IT ANALYST	NON	92	hourly	36.91	38.76	40.70	42.73	44.87	47.12	49.47
			bi-weekly	2,953	3,101	3,256	3,419	3,590	3,769	3,958
			monthly	6,398	6,718	7,054	7,407	7,778	8,167	8,575
			annual	76,777	80,618	84,651	88,885	93,331	98,000	102,902
IT TECHNICIAN	NON	70	hourly	29.64	31.12	32.68	34.31	36.03	37.83	39.72
			bi-weekly	2,371	2,489	2,614	2,745	2,882	3,026	3,178
			monthly	5,137	5,394	5,664	5,947	6,245	6,557	6,885
			annual	61,642	64,726	67,964	71,365	74,935	78,684	82,620
LANDSCAPE MAINTENANCE SUPERVISOR	NON	92	hourly	36.91	38.76	40.70	42.73	44.87	47.12	49.47
			bi-weekly	2,953	3,101	3,256	3,419	3,590	3,769	3,958
			monthly	6,398	6,718	7,054	7,407	7,778	8,167	8,575
			annual	76,777	80,618	84,651	88,885	93,331	98,000	102,902

CLASSIFICATION	UNIT	GRADE		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7
LIEUTENANT	PMA	BAA	hourly	68.99	72.44	76.07	79.87	83.86	88.06	92.46
			bi-weekly	5,520	5,796	6,085	6,390	6,709	7,045	7,397
			monthly	11,959	12,557	13,185	13,844	14,536	15,263	16,026
			annual	143,509	150,685	158,219	166,130	174,436	183,158	192,315
LEGAL EXECUTIVE ADMINISTRATIVE ASSISTANT	NON	77	hourly	31.78	33.37	35.04	36.79	38.63	40.57	42.60
			bi-weekly	2,542	2,670	2,803	2,943	3,091	3,245	3,408
			monthly	5,509	5,784	6,074	6,377	6,697	7,032	7,383
			annual	66,103	69,410	72,883	76,529	80,358	84,378	88,598
MAINTENANCE SPECIALIST	NON	61	hourly	27.09	28.44	29.87	31.36	32.93	34.58	36.31
			bi-weekly	2,167	2,276	2,389	2,509	2,634	2,766	2,905
			monthly	4,695	4,930	5,177	5,436	5,708	5,994	6,293
			annual	56,344	59,163	62,123	65,232	68,495	71,922	75,520
MAINTENANCE TECHNICIAN I	NON	48	hourly	23.79	24.98	26.23	27.54	28.92	30.37	31.89
			bi-weekly	1,903	1,998	2,098	2,203	2,314	2,429	2,551
			monthly	4,124	4,330	4,547	4,774	5,013	5,264	5,527
			annual	49,482	51,959	54,559	57,288	60,155	63,165	66,325
MAINTENANCE TECHNICIAN II	NON	57	hourly	26.03	27.33	28.70	30.13	31.64	33.22	34.89
			bi-weekly	2,082	2,186	2,296	2,411	2,531	2,658	2,791
			monthly	4,511	4,737	4,974	5,223	5,484	5,759	6,047
			annual	54,137	56,846	59,691	62,677	65,813	69,106	72,563
MANAGEMENT ANALYST	NON	107	hourly	42.87	45.01	47.27	49.63	52.11	54.72	57.46
			bi-weekly	3,430	3,601	3,781	3,970	4,169	4,378	4,596
			monthly	7,431	7,802	8,193	8,603	9,033	9,485	9,959
			annual	89,169	93,629	98,313	103,230	108,394	113,815	119,508
MENTAL HEALTH CLINICIAN	NON	106	hourly	42.44	44.57	46.80	49.14	51.60	54.18	56.89
			bi-weekly	3,396	3,565	3,744	3,931	4,128	4,334	4,551
			monthly	7,357	7,725	8,111	8,517	8,943	9,391	9,860
			annual	88,284	92,700	97,337	102,206	107,318	112,686	118,322
MULTIMEDIA SPECIALIST	NON	87	hourly	35.12	36.87	38.72	40.65	42.69	44.82	47.06
			bi-weekly	2,809	2,950	3,097	3,252	3,415	3,586	3,765
			monthly	6,087	6,391	6,711	7,047	7,399	7,769	8,158
			annual	73,041	76,695	80,531	84,560	88,790	93,232	97,895

NON PERMITORIS ENGINEER  NON PERMITORIS SUPERVISOR  NON PARALESAL  PARALESAL  NON PARALESAL  NON PARALESAL  NON PARALESAL  NON PARALESAL  PARALESAL  NON PARALESAL  PARALESAL  NON PARALESAL  NON PARALESAL  NON PARALESAL  NON PARALESAL  PARALESAL  PARALESAL  NON PARALESAL  NON PARALESAL  PARALESAL  PARALESAL  NON PARALESAL  NON PARALESAL  PARALESAL  PARALESAL  NON PARALESAL  PARALESAL  PARALESAL  NON PARALESAL  PARALESAL  PARALESAL  PARALESAL  NON PARALESAL  PARALESAL  PARALESAL  PARALESAL  NON PARALESAL  PARALESAL  PARALESAL  PARALESAL  PARALESAL  PARALESAL  NON PARALESAL  PARALES	CLASSIFICATION	UNIT	GRADE		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7
PATRILECANICIAN   PATRILECAN	NETWORK ENGINEER	NON	110	hourly	44.17	46.38	48.70	51.14	53.70	56.38	59.20
PARALEGAL   NON   119   Non'				bi-weekly	3,534	3,711	3,896	4,091	4,296	4,510	4,736
NON				monthly	7,656	8,039	8,442	8,864	9,307	9,773	10,261
PARALEGAL   PARA				annual	91,877	96,473	101,298	106,365	111,686	117,272	123,137
PARALEGAL  NON	OPERATIONS SUPERVISOR	NON	119	hourly	48.32	50.74	53.27	55.94	58.74	61.67	64.76
PARALEGAL  NON NON TO DEVELOP TRAILEGAL  NON NON NON NON NON NON NON NON NON NO				bi-weekly	3,866	4,059	4,262	4,475	4,699	4,934	5,181
PARALEGAL  NON 77 bourly 1.78 2.42 2.670 2.803 2.943 3.091 3.245 3.088 3.098 3				monthly	8,375		9,234	9,696	10,181	10,690	11,225
PAYROLL TECHNICIAN   NON   A				annual	100,503	105,531	110,809	116,352	122,171	128,282	134,698
PAYROLL TECHNICIAN   NON   A	PARALEGAL	NON	77	hourly	31.78	33.37	35.04	36.79	38.63	40.57	42.60
PAYROLITECHNICIAN  NON 63 hourly 5,484 29.02 30.47 31.99 33.59 35.28 37.00 5.00 5.281 5.540 2.00 2.00 2.00 2.00 2.00 2.00 2.00 2.				bi-weekly	2,542	2,670	2,803	2,943	3,091	3,245	3,408
PAYROLL TECHNICIAN  ***ROLL TECHNICIAN***  ***PAYROLL TECHNICIAN***  ***ROLL TECHNICIAN***				monthly	5,509	5,784	6,074	6,377	6,697	7,032	7,383
PERMIT PROCESSING COORDINATOR   NON   128   Nourly   10,938   11,437   11,694   12,278   13,646   13,878   13				annual	66,103	69,410	72,883	76,529	80,358	84,378	88,598
Mon	PAYROLL TECHNICIAN	NON	63	hourly	27.64	29.02	30.47	31.99	33.59	35.28	37.04
PERMIT PROCESSING COORDINATOR  NON 87 hourly 51.22 36.87 38.72 40.65 42.69 44.82 47.06 bi-weekly 2.809 2.950 3.097 3.252 3.415 3.586 3.765 monthly 6.087 6.391 6.311 7.047 7.399 7.769 81.58 annual 73.041 76.695 80.531 84.50 88.790 93.232 97.895    PLANNING MANAGER  NON 128 hourly 51.85 55.0 58.27 61.19 64.25 67.46 70.84 51.85    POLICE ADMINISTRATIVE MANAGER  NON 122 hourly bi-weekly 1.963 4.989 4.182 4.391 4.611 1.984 1.98				bi-weekly	2,211	2,321	2,438	2,560	2,688	2,822	2,963
PERMIT PROCESSING COORDINATOR  **NON*** A 7 ** Hourly bi-weekly annual 103,555   104,705   114,7047   119,884   125,881   132,775   138,785   14,615   14,842   125,815   12,8				monthly	4,790	5,030	5,281	5,546	5,823	6,114	6,420
Di-weekly   2,809   2,950   3,097   3,252   3,415   3,586   3,765   5,586   5,587   5,187   5,188   5,888				annual	57,481	60,357	63,377	66,547	69,877	73,373	77,043
PLANNING MANAGER   NON   128	PERMIT PROCESSING COORDINATOR	NON	87	hourly	35.12	36.87	38.72	40.65	42.69	44.82	47.06
PLANNING MANAGER   NON   128   Nourly   52.85   55.50   58.27   61.19   64.25   67.46   70.84   70.8				bi-weekly	2,809	2,950	3,097	3,252	3,415	3,586	3,765
PLICE EQUIPMENT/SUPPLY TECH  NON  128  NON  129  NON  129  NON  120  NON  120  NON  121  NON  121  NON  121  NON  122  NON  123  NON  124  NON  125  NON  125  NON  126  NON  127  NON  127  NON  128  NON  128  NON  129  NON  129  NON  120  NON  120  NON  120  NON  121  NON  120  NON  120  NON  121  NON  120  NON  120  NON  120  NON  121  NON  120  120  120  120  120  120  120  12				monthly	6,087	6,391	6,711	7,047	7,399	7,769	8,158
Di-weekly   4,228   4,440   4,662   4,895   5,140   5,397   5,667   monthly   9,162   9,620   10,101   10,606   11,137   11,694   12,279   10,938   115,437   121,211   127,274   133,640   140,324   147,342   147,34				annual	73,041	76,695	80,531	84,560	88,790	93,232	97,895
POLICE ADMINISTRATIVE MANAGER  NON 122 hourly annual 109,938 115,437 121,211 127,274 133,640 140,324 147,342 hourly 3,983 4,182 4,391 4,611 4,842 5,084 5,338 hourly 8,630 9,061 9,515 9,990 10,490 11,015 11,566 annual 103,555 108,735 114,174 119,884 125,881 132,177 138,788  POLICE EQUIPMENT/SUPPLY TECH  NON 48 hourly 8,630 9,061 9,515 9,990 10,490 11,015 11,566 annual 103,555 108,735 114,174 119,884 125,881 132,177 138,788  POLICE EQUIPMENT/SUPPLY TECH  NON 48 hourly 23.79 24.98 26.23 27.54 28.92 30.37 31.89 bi-weekly 1,903 1,998 2,098 2,203 2,314 2,429 2,551 monthly 4,124 4,330 4,547 4,774 5,013 5,264 5,527	PLANNING MANAGER	NON	128	hourly	52.85	55.50	58.27	61.19	64.25	67.46	70.84
POLICE ADMINISTRATIVE MANAGER  NON 122  hourly bi-weekly annual 109,938 115,437 121,211 127,274 133,640 140,324 147,342 147,342 147,342 147,342 147,342 147,342 147,342 147,342 14,391 14,611 14,842 15,084 13,683 114,174 119,884 125,881 132,177 138,788 14,182 14,184 125,881 132,177 138,788 14,182 14,184 18,184				bi-weekly	4,228	4,440	4,662	4,895	5,140	5,397	5,667
POLICE ADMINISTRATIVE MANAGER  NON 122 hourly 49.79 52.28 54.89 57.64 60.52 63.55 66.73 bi-weekly 3,983 4,182 4,391 4,611 4,842 5,084 5,338 monthly 8,630 9,061 9,515 9,990 10,490 11,015 11,566 annual 103,555 108,735 114,174 119,884 125,881 132,177 138,788  POLICE EQUIPMENT/SUPPLY TECH  NON 48 hourly 23.79 24.98 26.23 27.54 28.92 30.37 31.89 bi-weekly 1,903 1,998 2,098 2,203 2,314 2,429 2,551 monthly 4,124 4,330 4,547 4,774 5,013 5,264 5,527				monthly	9,162	9,620	10,101	10,606	11,137	11,694	12,279
Di-weekly   3,983   4,182   4,391   4,611   4,842   5,084   5,338   5,338   5,338   5,338   6,300   6,061   6,515   6,990   6,515   6,990   6,000				annual	109,938	115,437	121,211	127,274	133,640	140,324	147,342
Monthly   8,630   9,061   9,515   9,990   10,490   11,015   11,566   103,555   108,735   114,174   119,884   125,881   132,177   138,788   132,1	POLICE ADMINISTRATIVE MANAGER	NON	122	hourly	49.79	52.28	54.89	57.64	60.52	63.55	66.73
POLICE EQUIPMENT/SUPPLY TECH  NON 48 hourly 23.79 24.98 26.23 27.54 28.92 30.37 31.89 bi-weekly 1,903 1,998 2,098 2,098 2,203 2,314 2,429 2,551 monthly 4,124 4,330 4,547 4,774 5,013 5,264 5,527				bi-weekly	3,983	4,182	4,391	4,611	4,842	5,084	5,338
POLICE EQUIPMENT/SUPPLY TECH  NON 48 hourly 23.79 24.98 26.23 27.54 28.92 30.37 31.89 bi-weekly 1,903 1,998 2,098 2,098 2,203 2,314 2,429 2,551 monthly 4,124 4,330 4,547 4,774 5,013 5,264 5,527				monthly							
bi-weekly 1,903 1,998 2,098 2,203 2,314 2,429 2,551 monthly 4,124 4,330 4,547 4,774 5,013 5,264 5,527				annual					125,881		
bi-weekly 1,903 1,998 2,098 2,203 2,314 2,429 2,551 monthly 4,124 4,330 4,547 4,774 5,013 5,264 5,527	POLICE EQUIPMENT/SUPPLY TECH	NON	48	hourly	23.79	24.98	26.23	27.54	28.92	30.37	31.89
monthly 4,124 4,330 4,547 4,774 5,013 5,264 5,527	•										
				•		-		•	-	· ·	
					49,482	51,959	54,559	57,288	60,155	63,165	66,325

CLASSIFICATION	UNIT	GRADE		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7
POLICE OFFICER	POA	PI	hourly	37.37	39.24	41.20	43.26	45.42	47.69	50.08
			bi-weekly	2,990	3,139	3,296	3,461	3,634	3,816	4,006
			monthly	6,477	6,801	7,141	7,498	7,873	8,267	8,680
			annual	77,729	81,616	85,696	89,981	94,480	99,204	104,164
POLICE RECRUIT	NON	56	hourly	25.77	27.06	28.41				
			bi-weekly	2,062	2,165	2,273				
			monthly	4,467	4,690	4,925				
			annual	53,599	56,281	59,097				
POLICE RECORDS MANAGER	NON	102	hourly	40.78	42.82	44.97	47.22	49.58	52.06	54.66
			bi-weekly	3,263	3,426	3,597	3,777	3,966	4,165	4,373
			monthly	7,069	7,423	7,794	8,184	8,593	9,023	9,475
			annual	84,831	89,074	93,530	98,209	103,121	108,279	113,695
POLICE RECORDS SUPERVISOR	NON	70	hourly	29.64	31.12	32.68	34.31	36.03	37.83	39.72
			bi-weekly	2,371	2,489	2,614	2,745	2,882	3,026	3,178
			monthly	5,137	5,394	5,664	5,947	6,245	6,557	6,885
			annual	61,642	64,726	67,964	71,365	74,935	78,684	82,620
POLICE RECORDS TECHNICIAN I	NON	41	hourly	22.18	23.29	24.46	25.68	26.97	28.32	29.73
			bi-weekly	1,775	1,863	1,957	2,055	2,157	2,265	2,379
			monthly	3,845	4,037	4,239	4,452	4,674	4,908	5,154
			annual	46,139	48,448	50,873	53,418	56,091	58,898	61,845
POLICE RECORDS TECHNICIAN II	NON	56	hourly	25.77	27.06	28.41	29.83	31.33	32.89	34.54
			bi-weekly	2,062	2,165	2,273	2,387	2,506	2,632	2,763
			monthly	4,467	4,690	4,925	5,171	5,430	5,702	5,987
			annual	53,599	56,281	59,097	62,054	65,159	68,419	71,842
POLICE SERGEANT	POA	PJ	hourly	47.76	50.14	52.65	55.28	58.05	60.95	64.00
			bi-weekly	3,821	4,012	4,212	4,423	4,644	4,876	5,120
			monthly	8,278	8,692	9,126	9,583	10,062	10,565	11,093
			annual	99,335	104,301	109,516	114,992	120,742	126,779	133,118
POLICE SERVICES ANALYST	NON	87	hourly	35.12	36.87	38.72	40.65	42.69	44.82	47.06
			bi-weekly	2,809	2,950	3,097	3,252	3,415	3,586	3,765
			monthly	6,087	6,391	6,711	7,047	7,399	7,769	8,158
			annual	73,041	76,695	80,531	84,560	88,790	93,232	97,895
POLICE SERVICES TECHNICIAN		PI	hourly	41.20						

CLASSIFICATION	UNIT	GRADE		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7
POLICE VOLUNTEER COORDINATOR	NON	63	hourly	27.64	29.02	30.47	31.99	33.59	35.28	37.04
			bi-weekly	2,211	2,321	2,438	2,560	2,688	2,822	2,963
			monthly	4,790	5,030	5,281	5,546	5,823	6,114	6,420
			annual	57,481	60,357	63,377	66,547	69,877	73,373	77,043
PROPERTY AND EVIDENCE MANAGER	NON	102	hourly	40.78	42.82	44.97	47.22	49.58	52.06	54.66
			bi-weekly	3,263	3,426	3,597	3,777	3,966	4,165	4,373
			monthly	7,069	7,423	7,794	8,184	8,593	9,023	9,475
			annual	84,831	89,074	93,530	98,209	103,121	108,279	113,695
PROPERTY AND EVIDENCE TECHNICIAN I	NON	56	hourly	25.77	27.06	28.41	29.83	31.33	32.89	34.54
			bi-weekly	2,062	2,165	2,273	2,387	2,506	2,632	2,763
			monthly	4,467	4,690	4,925	5,171	5,430	5,702	5,987
			annual	53,599	56,281	59,097	62,054	65,159	68,419	71,842
PROPERTY AND EVIDENCE TECHNICIAN II	NON	70	hourly	29.64	31.12	32.68	34.31	36.03	37.83	39.72
			bi-weekly	2,371	2,489	2,614	2,745	2,882	3,026	3,178
			monthly	5,137	5,394	5,664	5,947	6,245	6,557	6,885
			annual	61,642	64,726	67,964	71,365	74,935	78,684	82,620
PUBLIC AFFAIRS MANAGER	NON	126	hourly	51.81	54.40	57.12	59.98	62.98	66.13	69.44
			bi-weekly	4,145	4,352	4,570	4,799	5,039	5,291	5,555
			monthly	8,981	9,430	9,902	10,397	10,917	11,463	12,036
			annual	107,768	113,159	118,819	124,762	131,002	137,554	144,433
PUBLIC WORKS DIRECTOR/CITY ENGINEER	NON	169	hourly	79.53	83.51	87.68	92.07	96.67	101.51	106.59
			bi-weekly	6,362	6,681	7,015	7,366	7,734	8,121	8,527
			monthly	13,785	14,475	15,199	15,959	16,757	17,595	18,475
			annual	165,424	173,697	182,384	191,505	201,082	211,138	221,697
PUBLIC WORKS DIVISION MANAGER-ENGINEERING	NON	134	hourly	56.11	58.92	61.87	64.96	68.21	71.62	75.20
			bi-weekly	4,489	4,714	4,949	5,197	5,457	5,730	6,016
			monthly	9,726	10,213	10,724	11,260	11,823	12,414	13,035
			annual	116,714	122,552	128,682	135,118	141,876	148,972	156,422
PUBLIC WORKS INSPECTOR I	NON	77	hourly	31.78	33.37	35.04	36.79	38.63	40.57	42.60
			bi-weekly	2,542	2,670	2,803	2,943	3,091	3,245	3,408
			monthly	5,509	5,784	6,074	6,377	6,697	7,032	7,383
			annual	66,103	69,410	72,883	76,529	80,358	84,378	88,598

CLASSIFICATION	UNIT	GRADE		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7
PUBLIC WORKS INSPECTOR II	NON	83	hourly	33.74	35.43	37.20	39.06	41.02	43.07	45.22
			bi-weekly	2,699	2,834	2,976	3,125	3,281	3,446	3,618
			monthly	5,849	6,141	6,448	6,771	7,110	7,465	7,839
			annual	70,183	73,694	77,380	81,251	85,316	89,584	94,065
PURCHASING SPECIALIST	NON	63	hourly	27.64	29.02	30.47	31.99	33.59	35.28	37.04
			bi-weekly	2,211	2,321	2,438	2,560	2,688	2,822	2,963
			monthly	4,790	5,030	5,281	5,546	5,823	6,114	6,420
			annual	57,481	60,357	63,377	66,547	69,877	73,373	77,043
PURCHASING AND CONTRACTS MANAGER	NON	126	hourly	51.81	54.40	57.12	59.98	62.98	66.13	69.44
			bi-weekly	4,145	4,352	4,570	4,799	5,039	5,291	5,555
			monthly	8,981	9,430	9,902	10,397	10,917	11,463	12,036
			annual	107,768	113,159	118,819	124,762	131,002	137,554	144,433
REAL ESTATE MANAGER	NON	117	hourly	47.36	49.73	52.22	54.83	57.58	60.46	63.48
			bi-weekly	3,789	3,979	4,178	4,387	4,606	4,837	5,078
			monthly	8,210	8,621	9,052	9,505	9,980	10,479	11,003
			annual	98,519	103,447	108,621	114,055	119,759	125,749	132,039
REAL-TIME INFORMATION CENTER ANALYST	NON	97	hourly	38.80	40.74	42.78	44.92	47.17	49.53	52.00
			bi-weekly	3,104	3,259	3,422	3,594	3,773	3,962	4,160
			monthly	6,725	7,062	7,415	7,786	8,175	8,584	9,014
			annual	80,704	84,741	88,980	93,431	98,105	103,012	108,165
REAL-TIME INFORMATION CENTER MANAGER	NON	117	hourly	47.36	49.73	52.22	54.83	57.58	60.46	63.48
			bi-weekly	3,789	3,979	4,178	4,387	4,606	4,837	5,078
			monthly	8,210	8,621	9,052	9,505	9,980	10,479	11,003
			annual	98,519	103,447	108,621	114,055	119,759	125,749	132,039
REAL-TIME INFORMATION CENTER OPERATOR	NON	56	hourly	25.77	27.06	28.41	29.83	31.33	32.89	34.54
			bi-weekly	2,062	2,165	2,273	2,387	2,506	2,632	2,763
			monthly	4,467	4,690	4,925	5,171	5,430	5,702	5,987
			annual	53,599	56,281	59,097	62,054	65,159	68,419	71,842
REAL-TIME INFORMATION CENTER SPECIALIST	NON	76	hourly	31.46	33.04	34.69	36.43	38.25	40.16	42.17
			bi-weekly	2,517	2,643	2,775	2,914	3,060	3,213	3,374
			monthly	5,454	5,727	6,013	6,314	6,630	6,962	7,310
			annual	65,447	68,721	72,159	75,769	79,560	83,540	87,719

CLASSIFICATION	UNIT	GRADE		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7
RECEPTIONIST	NON	24	hourly	18.71	19.65	20.64	21.67	22.75	23.89	25.09
			bi-weekly	1,497	1,572	1,651	1,733	1,820	1,911	2,007
			monthly	3,244	3,406	3,577	3,756	3,944	4,141	4,348
			annual	38,927	40,875	42,921	45,069	47,325	49,693	52,180
RECYCLING AND WASTE MANAGER	NON	129	hourly	53.38	56.05	58.86	61.80	64.89	68.14	71.55
			bi-weekly	4,271	4,484	4,709	4,944	5,191	5,451	5,724
			monthly	9,253	9,716	10,202	10,712	11,248	11,811	12,402
			annual	111,040	116,594	122,426	128,549	134,978	141,729	148,818
RECYCLING COORDINATOR I	NON	82	hourly	33.41	35.08	36.83	38.68	40.61	42.64	44.77
			bi-weekly	2,673	2,806	2,947	3,094	3,249	3,411	3,582
			monthly	5,791	6,080	6,384	6,704	7,039	7,391	7,761
			annual	69,486	72,962	76,612	80,445	84,469	88,694	93,131
RECYCLING COORDINATOR II	NON	92	hourly	36.91	38.76	40.70	42.73	44.87	47.12	49.47
			bi-weekly	2,953	3,101	3,256	3,419	3,590	3,769	3,958
			monthly	6,398	6,718	7,054	7,407	7,778	8,167	8,575
			annual	76,777	80,618	84,651	88,885	93,331	98,000	102,902
REGISTERED VETERINARY TECHNICIAN	NON	56	hourly	25.77	27.06	28.41	29.83	31.33	32.89	34.54
			bi-weekly	2,062	2,165	2,273	2,387	2,506	2,632	2,763
			monthly	4,467	4,690	4,925	5,171	5,430	5,702	5,987
			annual	53,599	56,281	59,097	62,054	65,159	68,419	71,842
RISK ANALYST	NON	97	hourly	38.80	40.74	42.78	44.92	47.17	49.53	52.00
			bi-weekly	3,104	3,259	3,422	3,594	3,773	3,962	4,160
			monthly	6,725	7,062	7,415	7,786	8,175	8,584	9,014
			annual	80,704	84,741	88,980	93,431	98,105	103,012	108,165
RISK MANAGER	NON	117	hourly	47.36	49.73	52.22	54.83	57.58	60.46	63.48
			bi-weekly	3,789	3,979	4,178	4,387	4,606	4,837	5,078
			monthly	8,210	8,621	9,052	9,505	9,980	10,479	11,003
			annual	98,519	103,447	108,621	114,055	119,759	125,749	132,039
SECURITY OFFICER	NON	56	hourly	25.77	27.06	28.41	29.83	31.33	32.89	34.54
			bi-weekly	2,062	2,165	2,273	2,387	2,506	2,632	2,763
			monthly	4,467	4,690	4,925	5,171	5,430	5,702	5,987
			annual	53,599	56,281	59,097	62,054	65,159	68,419	71,842

SECURITY OFFICER (Y-RATED)   NON   S6   Nourly   G.493   Shewesky   Sh	CLASSIFICATION	UNIT	GRADE		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7
SR. ACCOUNTANT  SR. ACCOUNTANT  NON Port Port Powerlay 1,000	SECURITY OFFICER (Y-RATED)	NON	56	hourly	37.46						
SR. ACCOUNTINT  SR. ACCOUNTINT  SR. ACCOUNTINT  SR. ACCOUNTING TECHNICIAN  SR. ADMINISTRATIVE ASSISTANT  SR. ANIMAL CARE SPECIALIST  SR. ANIMAL CARE SPECIALIST  SR. ANIMAL CARE SPECIALIST  SR. ANIMAL SERVICES OFFICER  SR. ANIMAL SERVICES OFFICER  SR. ANIMAL SERVICES OFFICER  SR. CLYIL ENGINEER  SR. CLOY ENFORCEMENT OFFICER  SR. CLYIL ENGINEER  SR. CLOY ENFORCEMENT OFFICER  SR. CLYIL ENGINEER  SR. CLOY ENFORCEMENT OFFICER  SR. CLYIL ENGINEER  SR. CLYIL ENGINE				bi-weekly	2,997						
SR. ACCOUNTANT  NON				monthly	6,493						
Piweeth   1,000   1,				annual	77,913						
SR.ACCOUNTING TECHNICIAN  NON	SR. ACCOUNTANT	NON	96	hourly	38.41	40.34	42.35	44.47	46.70	49.03	51.49
SR. ACCOUNTING TECHNICIAN  NON 66 hourly 2.848 2.990 3.140 3.297 34.62 3.35 38.17 10.1989 3.093 3.093 3.093				bi-weekly	3,073	3,227	3,388	3,558	3,736	3,923	4,119
SR.ACCOUNTING TECHNICIAN  ***ROTE*** TRACE SPECIALIST**  ***RO				monthly	6,659	6,992	7,341	7,709	8,094	8,499	8,924
SR_ADMINISTRATIVE ASSISTANT   NON   63   hourly   27,64   2,030   2,512   2,637   2,769   2,908   3,053   6,616   6,700   6,				annual	79,903	83,900	88,097	92,504	97,131	101,989	107,091
POA	SR. ACCOUNTING TECHNICIAN	NON	66	hourly	28.48	29.90	31.40	32.97	34.62	36.35	38.17
SR. ADMINISTRATIVE ASSISTANT  NON 63				bi-weekly	2,278	2,392	2,512	2,637	2,769	2,908	3,053
SR. ADMINISTRATIVE ASSISTANT  NON 63 hourly 7,241 2,321 2,438 2,560 2,688 2,822 2,663 nonthly 4,790 5,030 5,281 5,546 5,823 6,114 6,420 annual 57,481 60,357 65,377 66,547 69,877 73,373 77,045 67,000 1,000				monthly	4,936	5,183	5,442	5,714	6,000	6,300	6,616
Part				annual	59,229	62,192	65,304	68,571	72,001	75,604	79,386
MON   AB   Hourly   AB   Hourly   AB   Hourly   BB   AB   AB   AB   AB   AB   AB   A	SR. ADMINISTRATIVE ASSISTANT	NON	63	hourly	27.64	29.02	30.47	31.99	33.59	35.28	37.04
SR. ANIMAL CARE SPECIALIST  NON 48 hourly 23.79 24.98 26.23 27.54 28.92 30.37 31.89 bi-weekly 1,903 1,998 2,098 2,008 2,203 2,314 2,429 2,551 monthly 41,24 4,330 4,547 4,774 5,013 5,264 5,527 annual 49,482 51,959 54,559 57,288 60,155 63,655 66,325				bi-weekly	2,211	2,321	2,438	2,560	2,688	2,822	2,963
SR. ANIMAL CARE SPECIALIST  NON				monthly	4,790	5,030	5,281	5,546	5,823	6,114	6,420
Di-weekly   1,903   1,998   2,098   2,031   2,144   2,429   2,551   2,527   2,527   2,528   2,527   2,528   2,527   2,528				annual	57,481	60,357	63,377	66,547	69,877	73,373	77,043
POA   PC	SR. ANIMAL CARE SPECIALIST	NON	48	hourly	23.79	24.98	26.23	27.54	28.92	30.37	31.89
SR. ANIMAL SERVICES OFFICER  POA  PC  hourly Levekly Lize Lize Levekly Lize Lize Lize Levekly Lize Lize Lize Lize Lize Lize Levekly Lize Lize Lize Lize Lize Lize Lize Lize				bi-weekly	1,903	1,998	2,098	2,203	2,314	2,429	2,551
SR. ANIMAL SERVICES OFFICER  POA  PC    Poa   Pc   Pc   Pc   Pc   Pc   Pc   Pc   P				monthly	4,124	4,330	4,547	4,774	5,013	5,264	5,527
Di-weekly   2,125   2,231   2,343   2,460   2,583   2,712   2,848   2,848   2,715   2,848   2,715   2,848   2,715   2,848   2,715   2,848   2,715   2,848   2,715   2,848   2,715   2,848   2,715   2,848   2,715   2,848   2,715   2,848   2,715   2,848   2,448				annual	49,482	51,959	54,559	57,288	60,155	63,165	66,325
SR. CIVIL ENGINEER  NON 122 hourly annual 55,251 58,013 60,914 63,959 67,157 70,515 74,041  SR. CIVIL ENGINEER  NON 122 hourly 49.79 52.28 54.89 57.64 60.52 63.55 66.73 hourly 3,983 4,182 4,391 4,611 4,842 5,084 5,338 60,914 60.52 63.55 66.73 hourly 8,630 9,061 9,515 9,990 10,490 11,015 11,566 11,566 11,576 1	SR. ANIMAL SERVICES OFFICER	POA	PC	hourly	26.56	27.89	29.29	30.75	32.29	33.90	35.60
SR. CIVIL ENGINEER  NON 122 hourly 49.79 52.28 54.89 57.64 60.52 63.55 66.73 bi-weekly 3,983 4,182 4,391 4,611 4,842 5,084 5,338 monthly 8,630 9,061 9,515 9,990 10,490 11,015 11,566 annual 103,555 108,735 114,174 119,884 125,881 132,177 138,788 58. CODE ENFORCEMENT OFFICER  NON 83 hourly 33.74 35.43 37.20 39.06 41.02 43.07 45.22 bi-weekly 2,699 2,834 2,976 3,125 3,281 3,446 3,618 monthly 5,849 6,141 6,448 6,771 7,110 7,465 7,839				bi-weekly	2,125	2,231	2,343	2,460	2,583	2,712	2,848
SR. CIVIL ENGINEER  NON 122 hourly 49.79 52.28 54.89 57.64 60.52 63.55 66.73 bi-weekly 3,983 4,182 4,391 4,611 4,842 5,084 5,338 monthly 8,630 9,061 9,515 9,990 10,490 11,015 11,566 annual 103,555 108,735 114,174 119,884 125,881 132,177 138,788  SR. CODE ENFORCEMENT OFFICER  NON 83 hourly 33.74 35.43 37.20 39.06 41.02 43.07 45.22 bi-weekly 2,699 2,834 2,976 3,125 3,281 3,446 3,618 monthly 5,849 6,141 6,448 6,771 7,110 7,465 7,839				monthly	4,604	4,834	5,076	5,330	5,596	5,876	6,170
bi-weekly   3,983   4,182   4,391   4,611   4,842   5,084   5,338   monthly   8,630   9,061   9,515   9,990   10,490   11,015   11,566   103,555   108,735   114,174   119,884   125,881   132,177   138,788				annual	55,251	58,013	60,914	63,959	67,157	70,515	74,041
SR. CODE ENFORCEMENT OFFICER         NON         83         hourly bi-weekly monthly         2,699         2,834         2,976         3,125         3,281         3,446         3,618           monthly         8,630         9,061         9,515         9,990         10,490         11,015         11,566           138,788         103,755         108,735         114,174         119,884         125,881         132,177         138,788	SR. CIVIL ENGINEER	NON	122	hourly	49.79	52.28	54.89	57.64	60.52	63.55	66.73
SR. CODE ENFORCEMENT OFFICER  NON 83 hourly 5				bi-weekly	3,983	4,182	4,391	4,611	4,842	5,084	5,338
SR. CODE ENFORCEMENT OFFICER  NON 83 hourly 5i-weekly 7,699 7,839 8,440 8,741 8,440 8,741 8,440 8,440 8,741 8,440				monthly	8,630	9,061	9,515	9,990	10,490	11,015	11,566
bi-weekly 2,699 2,834 2,976 3,125 3,281 3,446 3,618 monthly 5,849 6,141 6,448 6,771 7,110 7,465 7,839				annual	103,555	108,735	114,174	119,884	125,881	132,177	138,788
monthly 5,849 6,141 6,448 6,771 7,110 7,465 7,839	SR. CODE ENFORCEMENT OFFICER	NON	83	hourly	33.74	35.43	37.20	39.06	41.02	43.07	45.22
				bi-weekly	2,699	2,834	2,976	3,125	3,281	3,446	3,618
annual 70,183 73,694 77,380 81,251 85,316 89,584 94,065				monthly	5,849	6,141	6,448	6,771	7,110	7,465	7,839
				annual	70,183	73,694	77,380	81,251	85,316	89,584	94,065

CLASSIFICATION	UNIT	GRADE		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7
SR. CUSTOMER SERVICE SPECIALIST	NON	56	hourly	25.77	27.06	28.41	29.83	31.33	32.89	34.54
			bi-weekly	2,062	2,165	2,273	2,387	2,506	2,632	2,763
			monthly	4,467	4,690	4,925	5,171	5,430	5,702	5,987
			annual	53,599	56,281	59,097	62,054	65,159	68,419	71,842
SR. DEPUTY CITY ATTORNEY	NON	145	hourly	62.61	65.75	69.03	72.49	76.11	79.92	83.92
			bi-weekly	5,009	5,260	5,523	5,799	6,089	6,394	6,713
			monthly	10,853	11,396	11,966	12,565	13,193	13,853	14,546
			annual	130,238	136,752	143,592	150,774	158,314	166,232	174,546
SR. ENGINEERING TECHNICIAN	NON	82	hourly	33.41	35.08	36.83	38.68	40.61	42.64	44.77
			bi-weekly	2,673	2,806	2,947	3,094	3,249	3,411	3,582
			monthly	5,791	6,080	6,384	6,704	7,039	7,391	7,761
			annual	69,486	72,962	76,612	80,445	84,469	88,694	93,131
SR. FACILITIES TECHNICIAN	NON	71	hourly	29.93	31.43	33.00	34.65	36.39	38.21	40.12
			bi-weekly	2,395	2,514	2,640	2,772	2,911	3,057	3,210
			monthly	5,188	5,448	5,721	6,007	6,307	6,623	6,954
			annual	62,260	65,375	68,646	72,080	75,687	79,473	83,449
SR. FINANCE AND BUDGET ANALYST	NON	119	hourly	48.32	50.74	53.27	55.94	58.74	61.67	64.76
			bi-weekly	3,866	4,059	4,262	4,475	4,699	4,934	5,181
			monthly	8,375	8,794	9,234	9,696	10,181	10,690	11,225
			annual	100,503	105,531	110,809	116,352	122,171	128,282	134,698
SR. GIS ANALYST	NON	97	hourly	38.80	40.74	42.78	44.92	47.17	49.53	52.00
			bi-weekly	3,104	3,259	3,422	3,594	3,773	3,962	4,160
			monthly	6,725	7,062	7,415	7,786	8,175	8,584	9,014
			annual	80,704	84,741	88,980	93,431	98,105	103,012	108,165
SR. HUMAN RESOURCES ANALYST	NON	107	hourly	42.87	45.01	47.27	49.63	52.11	54.72	57.46
			bi-weekly	3,430	3,601	3,781	3,970	4,169	4,378	4,596
			monthly	7,431	7,802	8,193	8,603	9,033	9,485	9,959
			annual	89,169	93,629	98,313	103,230	108,394	113,815	119,508
SR. HUMAN RESOURCES SPECIALIST	NON	87	hourly	35.12	36.87	38.72	40.65	42.69	44.82	47.06
			bi-weekly	2,809	2,950	3,097	3,252	3,415	3,586	3,765
			monthly	6,087	6,391	6,711	7,047	7,399	7,769	8,158
			annual	73,041	76,695	80,531	84,560	88,790	93,232	97,895

CLASSIFICATION	UNIT	GRADE		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7
SR. IT ANALYST	NON	106	hourly	42.44	44.57	46.80	49.14	51.60	54.18	56.89
			bi-weekly	3,396	3,565	3,744	3,931	4,128	4,334	4,551
			monthly	7,357	7,725	8,111	8,517	8,943	9,391	9,860
			annual	88,284	92,700	97,337	102,206	107,318	112,686	118,322
SR. MAINTENANCE TECHNICIAN	NON	71	hourly	29.93	31.43	33.00	34.65	36.39	38.21	40.12
			bi-weekly	2,395	2,514	2,640	2,772	2,911	3,057	3,210
			monthly	5,188	5,448	5,721	6,007	6,307	6,623	6,954
			annual	62,260	65,375	68,646	72,080	75,687	79,473	83,449
SR. PAYROLL TECHNICIAN	NON	77	hourly	31.78	33.37	35.04	36.79	38.63	40.57	42.60
			bi-weekly	2,542	2,670	2,803	2,943	3,091	3,245	3,408
			monthly	5,509	5,784	6,074	6,377	6,697	7,032	7,383
			annual	66,103	69,410	72,883	76,529	80,358	84,378	88,598
SR. PLANNER	NON	107	hourly	42.87	45.01	47.27	49.63	52.11	54.72	57.46
			bi-weekly	3,430	3,601	3,781	3,970	4,169	4,378	4,596
			monthly	7,431	7,802	8,193	8,603	9,033	9,485	9,959
			annual	89,169	93,629	98,313	103,230	108,394	113,815	119,508
SR. TRANSPORTATION PLANNER	NON	107	hourly	42.87	45.01	47.27	49.63	52.11	54.72	57.46
			bi-weekly	3,430	3,601	3,781	3,970	4,169	4,378	4,596
			monthly	7,431	7,802	8,193	8,603	9,033	9,485	9,959
			annual	89,169	93,629	98,313	103,230	108,394	113,815	119,508
STRATEGIC PLANNING AND INNOVATION PROGRAM MANAGER	NON	119	hourly	48.32	50.74	53.27	55.94	58.74	61.67	64.76
			bi-weekly	3,866	4,059	4,262	4,475	4,699	4,934	5,181
			monthly	8,375	8,794	9,234	9,696	10,181	10,690	11,225
			annual	100,503	105,531	110,809	116,352	122,171	128,282	134,698
STREET MAINTENANCE SUPERVISOR	NON	97	hourly	38.80	40.74	42.78	44.92	47.17	49.53	52.00
			bi-weekly	3,104	3,259	3,422	3,594	3,773	3,962	4,160
			monthly	6,725	7,062	7,415	7,786	8,175	8,584	9,014
			annual	80,704	84,741	88,980	93,431	98,105	103,012	108,165
STREET SWEEPER OPERATOR	NON	61	hourly	27.09	28.44	29.87	31.36	32.93	34.58	36.31
			bi-weekly	2,167	2,276	2,389	2,509	2,634	2,766	2,905
			monthly	4,695	4,930	5,177	5,436	5,708	5,994	6,293
			annual	56,344	59,163	62,123	65,232	68,495	71,922	75,520

CLASSIFICATION	UNIT	GRADE		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7
SUPERVISING FORENSIC INVESTIGATOR	POA	PR	hourly	41.81	43.90	46.09	48.40	50.82	53.36	56.03
			bi-weekly	3,345	3,512	3,688	3,872	4,066	4,269	4,482
			monthly	7,247	7,609	7,990	8,389	8,809	9,249	9,712
			annual	86,963	91,311	95,877	100,670	105,704	110,989	116,538
STUDENT INTERN	N/A	7	hourly	15.79	16.58	17.41	18.28	19.19	20.15	21.16
TRAFFIC CONTROL AND STREET LIGHTING SUPERVISOR	NON	97	hourly	38.80	40.74	42.78	44.92	47.17	49.53	52.00
			bi-weekly	3,104	3,259	3,422	3,594	3,773	3,962	4,160
			monthly	6,725	7,062	7,415	7,786	8,175	8,584	9,014
			annual	80,704	84,741	88,980	93,431	98,105	103,012	108,165
TRAFFIC ENGINEER	NON	125	hourly	51.30	53.86	56.56	59.39	62.36	65.48	68.75
			bi-weekly	4,104	4,309	4,525	4,751	4,989	5,238	5,500
			monthly	8,892	9,336	9,803	10,294	10,809	11,349	11,917
			annual	106,699	112,036	117,640	123,524	129,702	136,189	143,001
TRAFFIC MANAGEMENT CENTER SUPERVISOR	NON	119	hourly	48.32	50.74	53.27	55.94	58.74	61.67	64.76
			bi-weekly	3,866	4,059	4,262	4,475	4,699	4,934	5,181
			monthly	8,375	8,794	9,234	9,696	10,181	10,690	11,225
			annual	100,503	105,531	110,809	116,352	122,171	128,282	134,698
TRAFFIC SIGNAL TECHNICIAN I	NON	71	hourly	29.93	31.43	33.00	34.65	36.39	38.21	40.12
			bi-weekly	2,395	2,514	2,640	2,772	2,911	3,057	3,210
			monthly	5,188	5,448	5,721	6,007	6,307	6,623	6,954
			annual	62,260	65 <i>,</i> 375	68,646	72,080	75,687	79,473	83,449
TRAFFIC SIGNAL TECHNICIAN II	NON	81	hourly	33.08	34.73	36.47	38.29	40.21	42.22	44.33
			bi-weekly	2,646	2,778	2,917	3,063	3,217	3,377	3,546
			monthly	5,733	6,020	6,321	6,637	6,969	7,318	7,684
			annual	68,796	72,237	75,851	79,646	83,630	87,814	92,207
UTILITIES LOCATOR	NON	70	hourly	29.64	31.12	32.68	34.31	36.03	37.83	39.72
			bi-weekly	2,371	2,489	2,614	2,745	2,882	3,026	3,178
			monthly	5,137	5,394	5,664	5,947	6,245	6,557	6,885
			annual	61,642	64,726	67,964	71,365	74,935	78,684	82,620
VETERINARIAN	NON	117	hourly	47.36	49.73	52.22	54.83	57.58	60.46	63.48
			bi-weekly	3,789	3,979	4,178	4,387	4,606	4,837	5,078
			monthly	8,210	8,621	9,052	9,505	9,980	10,479	11,003
			annual	98,519	103,447	108,621	114,055	119,759	125,749	132,039

EFFECTIVE: 7/2/2023

ASSIFICATION	UNIT	GRADE		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7
VETERINARY ASSISTANT	NON	34	hourly	20.68	21.72	22.81	23.95	25.14	26.40	27.72
			bi-weekly	1,655	1,737	1,824	1,916	2,012	2,112	2,218
			monthly	3,585	3,765	3,953	4,151	4,358	4,577	4,806
			annual	43,021	45,174	47,435	49,809	52,301	54,918	57,666

## CERTIFICATION ELK GROVE CITY COUNCIL RESOLUTION NO. 2023-135

STATE OF CALIFORNIA	)	
<b>COUNTY OF SACRAMENTO</b>	)	ss
CITY OF ELK GROVE	)	

I, Jason Lindgren, City Clerk of the City of Elk Grove, California, do hereby certify that the foregoing resolution was duly introduced, approved, and adopted by the City Council of the City of Elk Grove at a regular meeting of said Council held on June 14, 2023 by the following vote:

AYES: COUNCILMEMBERS: Singh-Allen, Spease, Brewer, Robles, Suen

NOES: COUNCILMEMBERS: None

ABSTAIN: COUNCILMEMBERS: None

ABSENT: COUNCILMEMBERS: None

Jason Lindgren, City Clerk City of Elk Grove, California